

From: [Shruti Banerjee](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: Accepted: Discussion: IHS & Voting Access EO

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Subject: Accepted: IHS & Voting Access EO

Souther, James (IHS/HQ)

Subject: Canceled: IHS-Advocates Meeting

Location: (b) (6)

Start: Thu 3/3/2022 2:30 PM

End: Thu 3/3/2022 3:00 PM

Show Time As: Free

Recurrence: (none)

Meeting Status: Accepted

Organizer: Laura Williamson

Categories: Orange category

Importance: High

Laura Williamson (she/her), Demos is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

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Meeting ID: (b) (6)

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(b) (6) US Toll-free

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Meeting ID: (b) (6)

Passcode: (b) (6)

Find your local number: (b) (6)

From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Jacqueline De Leon](#); [Samantha Kelty](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Brenda Wright](#)
Cc: [Lundborg, Alexandria \(IHS/HQ\)](#); [Pamela Cataldo](#); [Lane, Travis](#); [Robert Brandon](#); [Church, Ann M. \(IHS/HQ\)](#)
Subject: Canceled: IHS-Advocates Meeting
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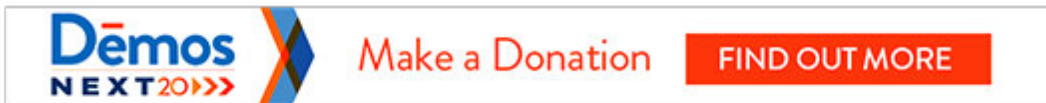
From: [Brenda Wright](#)
To: [Church, Ann M. \(IHS/HQ\)](#); [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: checking in
Date: Wednesday, June 1, 2022 10:15:44 AM
Attachments: [image001.png](#)

Hi Ann and Liz,

I'm wondering if one of you has time for a short call (<15) for a couple of updates from our end – tomorrow is very open for me, but I also have some windows today if that works.
Thanks much!

Brenda Wright
Senior Advisor, Legal Strategies
www.demos.org

-
Office: 1 (212) 633-1405
she/her/hers



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Souther, James (IHS/HQ)

Subject: Discussion: IHS & Voting Access EO
Location: Zoom

Start: Tue 11/16/2021 3:00 PM
End: Tue 11/16/2021 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Carr, Elizabeth (IHS/HQ)

Required Attendees: Carr, Elizabeth (IHS/HQ); Laura Williamson; Brenda Wright; Shruti Banerjee

Optional Attendees: Samantha Kelty; Jacqueline De Leon; Ryan Seelau; Sandra Mitrovich; Travis Lane; rbrandon@fairelectionscenter.org

Join ZoomGov Meeting

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Meeting ID: (b) (6)

Find your local number: (b) (6)

Join by Skype for Business

(b) (6)

From: [Lundborg, Alexandria \(IHS/HO\)](#)
To: [Laura Williamson](#); [Brenda Wright](#); [Shruti Banerjee](#)
Cc: [Samantha Kelty](#); [Jacqueline De Leon](#); [Ryan Seelau](#); [Saundra Mitrovich](#); [Lane, Travis](#); rbrandon@fairelectionscenter.org; [Carr, Elizabeth \(IHS/HO\)](#)
Subject: Discussion: IHS & Voting Access EO
Date: Tuesday, November 16, 2021 2:39:28 PM

Good Afternoon All,

I am writing to inform you this meeting is going to be rescheduled.
Can you please send me dates and times next week Monday and Tuesday that will work best for you?

Ms. Carr is available on:

- Monday, November 22; 1:00-1:30 PM ET or 4:30-5:00 PM ET
- Tuesday, November 23; 1:30-2:00 PM ET or 2:30-3:00 PM ET

If you have any questions or concerns please feel free to contact.
Thank you kindly for your time.

With Utmost Respect,

Alexandria “Lexi” Lundborg
Office of the Director
Special Assistant
08E25D
(301) 443-1727

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From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Turk, Denise M. \(IHS/HQ\)](#)
Cc: [Brenda Wright](#); [Pamela Cataldo](#); [Jacqueline De Leon](#); [Samantha Kelty](#); [Saundra Mitrovich](#); [Lane, Travis](#); [Robert Brandon](#); [Rachel Motley](#); [Abigail Omojola](#); [Dylan Tureff](#)
Subject: Follow Up from 7/7 Meeting
Date: Friday, July 9, 2021 5:35:45 PM
Attachments: [image001.png](#)

Hi Elizabeth,

Thank you so much for the rich conversation on Wednesday. We're very excited about all the opportunities for collaboration we identified and look forward to the work together to make them happen. We're also eager to be an ongoing resource as you all continue thinking about how to advance voter registration and voting access for Native Americans.

Here are some of the opportunities for collaboration / next steps we identified. Please let us know if there are others you captured.

Coalition:

- Develop a webinar or training for Health Directors and other relevant IHS employees on how to facilitate voter education & registration at IHS facilities. Would be mandatory for federal employees and encouraged for employees of tribally-run facilities. Could function as continuing education credits for IHS employees & Tribal Health Directors.
- Think through the possibility of a regional reps and training model.
- Share recommendations for best practices, including many shared on the call, such as facility-based voter registration coordinator/point person and palm/pocket cards for voter education, as well as additional recs. Will aim to get this to you in early August.

IHS:

- Connect with the National Indian Health Board as strong potential partners in engaging with Tribal Health Directors.
- Directive from headquarters to federally-run IHS facilities re: offering robust voter registration services to clients / patients. Include Community Health Reps and Community Health Aides (in AK) as messengers / those doing voter reg. *We hope our best practices recommendations will inform this directive.*
- Connect us with the folks who can share data to help us quantify potential impact of robust voter registration. We're especially interested in the total adult (18+) population served overall by IHS and 638 facilities, broken down by regional office and by type of facility, if possible, but if your data folks have thoughts on additional data points that would be helpful in thinking through impact, we'd welcome those, too.

One additional question for you: at the outset you mentioned we should also be thinking about other HHS programs like ACF/Head Start. Can you recommend who we should reach out to there to connect with the right folks?

Finally, we'd love to go ahead and schedule a follow up call with the operations folks for early-mid August, or whenever works best for you.

Thanks again for your time. We're looking forward to the work together ahead.

Laura

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Laura Williamson

Senior Policy Analyst

740 6th Street NW, Washington DC 20001

williamson@demoss.org | 202.864.2738

Pronouns: she, her, hers



**MAKE A
DONATION!**



Souther, James (IHS/HQ)

Subject: IHS & Voting Access EO
Location: Zoom

Start: Tue 11/30/2021 2:30 PM
End: Tue 11/30/2021 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Carr, Elizabeth (IHS/HQ)

Required Attendees: Laura Williamson <lwilliamson@demos.org>; Jacqueline De Leon; Brenda Wright; Shruti Banerjee; Samantha Kelty; Ryan Seelau; Saundra Mitrovich; Lane, Travis; rbrandon@fairelectionscenter.org; Pamela Cataldo; Matthew Campbell

Categories: Orange category

Join ZoomGov Meeting

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Meeting ID: (b) (6)

Passcode: (b) (6)

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Meeting ID: (b) (6)

Find your local number: (b) (6)

From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Church, Ann M. \(IHS/HQ\)](#)
Cc: [Jacqueline De Leon](#); [Samantha Kelty](#); [Allison Neswood](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Lane, Travis](#); [Brenda Wright](#)
Subject: IHS Voter Registration Guide
Date: Wednesday, June 15, 2022 4:19:52 PM
Attachments: [image001.png](#)
[Voter Registration How To For IHS final.pdf](#)

Hi Elizabeth and Ann,

Hope you are both doing well.

We are excited to share the voter registration how-to document we put together for IHS, which we've talked about on a few of our recent calls. As we've mentioned, we put this together based on our organizations' expertise on civic engagement in Indian Country and experience supporting other agencies to provide voter registration services, including in the healthcare context.

We continue to be eager partners to you and your team as IHS works to integrate voter registration opportunities for Native Americans. We'd love to come back together for a next conversation soon to answer any questions you have and discuss next steps. Can you send some times that work for you all to meet in the next few weeks, please? Or, if you prefer, we can send options that work on our end, for your consideration.

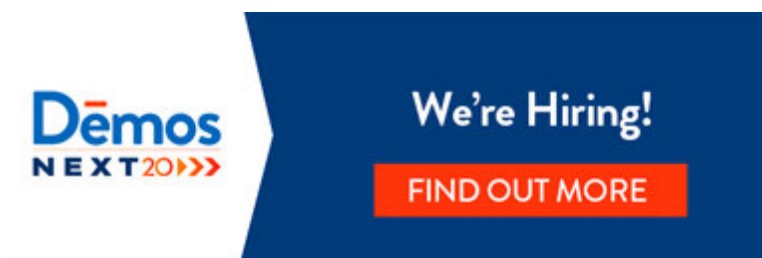
Thank you. We're looking forward to being in touch.

Forward,
Laura

--

Laura Williamson
Associate Director of Policy & Research, Democracy Reform
740 6th Street NW, Washington DC 20001
lwilliamson@demos.org | 919.357.3077

Pronouns: she, her, hers





Indian Health Services Voter Registration Guide

Today, over a third (34 percent) of eligible Native Americans are not registered to vote.¹ The National Congress of American Indians (NCAI), the Native American Rights Fund (NARF), and Demos are delighted to work in partnership with Indian Health Services (IHS) to provide high quality voter registration services to eligible Native voters. IHS serves roughly 2.6 million American Indian and Alaska Native patients annually, presenting the most significant opportunity to expand meaningful registration opportunities to Native Americans.² And indeed, because civic engagement is a proven contributor to the social determinants of public health,³ voter registration services are well aligned with IHS' mission to increase the wellbeing of Native Americans. Thank you for your ongoing effort to meet the charge of President Biden's March 7, 2021, Executive Order Promoting Access to Voting ("Voting EO") instructing federal agencies, to the greatest extent practicable under existing law, to A. consider ways to expand citizens' opportunities to register to vote and to obtain information about, and participate in, the electoral process and B. agree to accept designation under the National Voter Registration Act.⁴

As a trusted agency providing critical medical services to American Indian and Alaska Native communities across Indian Country, IHS has an important role to play in decreasing barriers and facilitating civic participation among Native communities. Too often, Native Americans do not have registration opportunities – county registration sites are far away, Department of Motor Vehicles are located off reservation, and public assistance opportunities are provided through federal treaty obligations instead of state-run programs that offer registration.⁵ Consequently, the Indian Health Service provides the most meaningful opportunity to engage with and register the most under-served eligible Native American voters.

¹ National Conference of American Indians Infographic, https://www.ncai.org/initiatives/campaigns/NCAI_NativeVoteInfographic.pdf.

² "IHS Profile," Indian Health Service, data as of January 2020, <https://www.ihs.gov/newsroom/factsheets/ihsprofile/>.

³ Nelson C, Sloan J, Chandra A. *Examining Civic Engagement Links to Health: Findings from the Literature and Implications for a Culture of Health*. RAND Corporation, 2019. https://www.rand.org/pubs/research_reports/RR3163.html.

⁴ March 7, 2021 Executive Order on Promoting Access to Voting, available at <https://www.whitehouse.gov/briefing-room/presidential-actions/2021/03/07/executive-order-on-promoting-access-to-voting/>.

⁵ Dr. James Thomas Tucker, Jacqueline De León, and Dr. Dan McCool, *Obstacles at Every Turn: Barriers to Political Participation Faced by Native American Voters*, Native American Rights Fund, 2020, <https://vote.narf.org/obstacles-at-every-turn/>.

This document provides guidance on how to effectively conduct voter registration in the healthcare context. It was developed based on conversations with several organizations that have experience registering voters in healthcare settings and with individuals familiar with the IHS context. It was also informed by our many years of experience supporting staff in state agencies to design, implement, and conduct voter registration, including agencies that administer healthcare programs like Medicaid. This guidance includes recommendations related to:

- I. The opportunity to **leverage the expertise of nonprofit, nonpartisan partners** who have significant voter registration experience and that can support IHS during this initial development phase and on an ongoing basis after IHS has integrated voter registration into its patient services
- II. How to **effectively conduct voter registration** in the healthcare context
- III. Guidance on how to effectively and **successfully prepare IHS staff to provide voter registration services**
- IV. **Ideas for materials, messaging, branding** that can help IHS meet its goals related to effectively providing voter registration alongside its critical mission of providing high quality health care
- V. Working with state officials to formally **designate IHS facilities as voter registration agencies** under the NVRA.

We also created a document detailing general best practices for federal agencies overall, which may also be helpful.⁶

Our groups are eager to share our significant experience with voter registration and with effective engagement in American Indian and Alaska Native communities. We look forward to discussing these recommendations and supporting you as you implement your plan for assisting patients with voter registration at IHS facilities.

I. Leverage the Expertise of Nonprofit, Nonpartisan Partners

IHS does not need to start from scratch as it works to incorporate high quality voter registration services into its facilities. There are nonprofit, nonpartisan organizations both within Indian Country and outside it with significant experience developing voter registration programs in healthcare and other similar contexts. Many of these organizations are eager and happy to provide technical assistance and thought partnership. There are also opportunities to leverage trusted actors within Native communities who could be strong partners to IHS facility leadership and staff in implementing voter registration services that will meet the needs of IHS' patients, such as members of the pilot Native Health Coaches program.

Working with third parties such as these has many benefits. Most fundamentally, trusted third parties can provide additional guidance that can help ensure voter registration services are high quality, even in places where IHS staff capacity is limited. Additionally, partnerships with these

⁶ Best Practices for Federal Agency Voter Registration, Demos & ACLU, 2021, <https://www.demos.org/policy-briefs/best-practices-federal-agency-voter-registration>.

groups can help IHS build trust with patients in this new area of services. Similar to the trust IHS enjoys in its provision of medical care, these third parties are often members of IHS patients' communities and have built familiarity with and trust in the work they do to improve access to registration and voting. These groups can help raise awareness about and generate trust in IHS voter registration services. Finally, these third parties are often well-situated to share expertise on how to provide adequate and culturally appropriate language assistance in the voter registration process.

Nonprofit, Nonpartisan Voter Engagement Organizations

There are a number of nonprofit, nonpartisan organizations in Indian Country who would be excellent partners in offering experience and expertise to IHS staff as they work to integrate high quality voter registration services. These organizations have significant experience conducting nonpartisan voter registration and have staff who are already trained in the essentials, such as: respectfully approaching patients to offer voter registration, protecting registrant confidentiality, ensuring the interaction remains nonpartisan, complying with their state's third-party registration requirements, and collecting and transmitting completed voter registration applications to appropriate local or state election officials.

These organizations include the NCAI Native Vote coalition, InterTribal Council of Arizona, the Native American Voting Rights Coalition (NAVRC) and its members, California Native Vote Project, NDN Collective, Western Native Vote (Montana/Idaho), Four Directions, Advanced Native Political Leadership, Phoenix Indian Center, National Urban Indian Family Coalition, Alaska Native Vote, Great Plains Tribal Chairmen's Association, and individual citizens engaged in strengthening civic participation in AIAN communities and numerous partner organizations. **The Native American Voting Rights Coalition is continuing to update their lists of state and regional partners in GOTV and are willing to provide contact information.**

National Health Coaches (Pilot Program)

In addition to these existing potential partners—and any others local IHS leadership may be able to identify—IHS should consider integrating a voter registration component into the National Health Coach Pilot Project it is launching this year.⁷ Experience with a similar program in the VA context shows that these coaches become integral members of a healthcare facility community and are excellent ambassadors for an activity that is essential to the health and wellness of Native communities: voting. These highly trained and trusted actors will already be operating within some IHS facilities to support patients to live healthy lives, and they would be excellent candidates for checking on a patient's voter registration status and, if desired, supporting patients to register to vote, to update their registration, or to access voter education materials.

Even in IHS facilities where the Native Health Coaches program is not being piloted, there may already be analogous actors who are integrated into the healthcare experience, who could offer voter registration services or support.

⁷ National Health Coach Pilot Project, Indian Health Services, <https://www.ihs.gov/dccs/nhcopp/>. The pilot phase's first 50 participants are being trained between April – October 2022, so there is still time to integrate a simple voter registration component into their training. Our organizations support training of staff doing voter registration in other contexts and can provide sample training materials.

II. Effectively Conducting Voter Registration in the Healthcare Context

Years of experience registering eligible voters in private healthcare contexts and at state agencies providing other services make clear it is straightforward, cost-effective, and impactful to offer community members voter registration services alongside the medical care or other business they are conducting. State agencies like departments of motor vehicles, Medicaid and SNAP offices, and offices serving people with disabilities have been registering voters for decades without burden on staff or disruption of client services. In the state of Michigan, voter registration activities conducted by Michigan the Department of Human Services **averaged just \$7,000 per site per year** in 2019 and 2020.⁸ Most importantly, when agencies provide high-quality voter registration services, millions of additional people are added to the registration rolls.⁹

Acquiring Voter Registration Forms

As a starting place, IHS staff should ensure there are adequate voter registration forms at the facility. The process for securing voter registration forms varies state by state, so staff should consult with local or state election officials, some of whom will likely be willing to provide blank registration forms directly to IHS facilities. In many states, IHS staff can simply print voter registration forms from the Secretary of State's or local election official's websites to keep forms well-stocked at the facility. Where state forms are required to be obtained by local or state election officials, we are happy to advise on the process if needed.

Offering Voter Registration

Exactly when and how IHS staff offer voter registration will depend on a few factors, including the nature of the intake process, the layout of the facility, and the connectivity of the facility. The following are general best practices that will be possible in many facilities; we are happy to discuss specific circumstances and provide site-relevant recommendations directly to IHS facilities if they determine how to integrate voter registration.

Generally, the intake or check in process is an excellent place to offer patients the chance to register to vote. Patients can be asked whether they are registered to vote at their current address, and if not if they want to register to vote—the “voter registration question”—as part of the intake process. If the intake process happens in person at the IHS facility, the staff member conducting this intake can ask the voter registration question after collecting the other relevant information. If the patient is interested, staff can then provide a voter registration form and offer to provide assistance filling out the form, if the patient desires it. If the facility needs to move patients through intake quickly, this staff person could also send the patient to a separate designated staff member for help filling out the form and move on to intake for the next patient.

If intake happens over the phone before the visit, the IHS staff person making the call can ask the voter registration question and let the patient know someone will be available to offer assistance filling out the voter registration form when they come in for their appointment. If patients complete the intake process online before their visit, there can be a question about voter registration and a

⁸ Michigan DHHS administers SNAP, Medicaid/CHIP programs. Data obtained via public records requests.

⁹ Laura Williamson, Pamela Cataldo, and Brenda Wright, *Toward a More Representative Electorate*, Dēmos, December 21, 2018, 6. <https://www.demos.org/research/toward-more-representative-electorate>.

note that someone will be available to offer assistance filling out the voter registration form when they come in for their appointment. Most states also offer online voter registration, so in cases where IHS facilities are situated in communities with broadband access and utilizes an online intake form, that form can also link directly to the state's online voter registrations system.¹⁰

For existing patients, a similar process can be utilized during the check in process. As the IHS staff member checks to ensure the patient's insurance is up to date, they can also ask if they have moved, changed their name, or otherwise may need to update their voter registration, or if they're not registered to vote already, if they want to register for the first time. If the patient desires to register or to update their registration, the IHS staff member can follow the procedures described above.

Alongside integrating voter registration into the intake or check in processes, in a circumstance where the medical staff at an IHS facility is comfortable, the topic of voting and voter registration could also be integrated into the interaction between the patient and the healthcare provider. For example, Vote-ER, an organization that supports healthcare providers and facilities to integrate voter registration and education into their services,¹¹ suggests asking a question about voter registration alongside routine health evaluation questions like "Do you smoke?," "Do you drink?," "Are you safe at home?," "Are you registered to vote?," or after completion of the medical history, through a question like "We're all done with this part of our history. Now I want to transition to something else that's also important to your health and wellbeing, and that's voting. Are you registered to vote?" Such conversations help patients draw connections between voting and their health and wellness (and that of their community) and engage a trusted messenger in helping to normalize voting. For any patients who are interested, the medical provider could then direct the patient to check in with intake staff to learn about how to register to vote on their way out of the appointment.

Ensuring Completed Voter Registration Forms are Submitted to Election Officials

Ideally, any time a patient completes a voter registration form, IHS staff would collect that completed form and transmit it to the appropriate state or local election officials in a timely fashion.¹² In this case, completed voter registration forms should be stored in a secure location until they are transmitted by a designated and trained staff member, either by mail or in person. Agencies that collect and transmit completed voter registration forms see higher registration rates, because when clients or patients take voter registration applications home to complete later or to mail on their own, they often face barriers to completing the process and do not become registered.

For facilities where transmission of completed forms may be logistically impossible, IHS can still take steps to help ensure the patient becomes registered. For example, election officials in some localities and states may be willing to collect completed forms from the IHS facility, in which case IHS staff would only be responsible for collecting and securely storing the forms, and for notifying election officials if a pickup is required outside the regularly scheduled pickups.

¹⁰ "Online Voter Registration," National Conference of State Legislatures, last updated July 2021, <https://www.ncsl.org/research/elections-and-campaigns/electronic-or-online-voter-registration.aspx>.

¹¹ Vot-ER, <https://vot-er.org/>.

¹² The NVRA is again a good model for this. It requires agencies to transmit completed voter registration applications to the appropriate election official within 10 days after the client completes the application (and within 5 days before the voter registration deadline for federal elections).

If election officials are not willing or are unable to pick up completed forms, IHS staff can provide patients with an addressed, stamped envelope they can use to mail their completed form, and can direct patients to the closest USPS mailbox.¹³ In some states, such as New Mexico, voter registration forms make clear that postage is not required; patients, or IHS staff who collect the completed form need, simply seal the voter registration form and drop it in a USPS mailbox.¹⁴

In cases in which IHS staff do not collect completed forms, it is extra important that the staff member remind patients to mail in their completed forms and make clear any upcoming voter registration deadlines. IHS staff could even do a follow up call to remind patients to submit their voter registration applications.

III. Successfully Prepare IHS Staff to Provide Voter Registration Services

All IHS staff engaged in any step in the voter registration process should complete an initial training upon beginning in their role, and they should receive refresher training each year. Training should be developed with the support of voter registration experts and organization(s) with experience and expertise in community and civic engagement with Native American communities. **Our organizations are eager to serve as a resource to IHS headquarters and to any individual facilities that are developing staff training.**

Trainings for staff engaged in voter registration with patients should at a minimum include:¹⁵

- At a conceptual level, the link between physical and mental health and civic engagement, especially voting;¹⁶ the importance of ensuring all eligible people have access to registration and voting; the significant and persistent registration gaps faced by American Indian and Alaska Native communities;¹⁷ and the role IHS can play in removing barriers to democratic participation.
- General information about who is eligible to register to vote in the state, including that an individual must be a U.S. citizen to vote.¹⁸
 - Note that IHS staff themselves are not responsible for determining eligibility nor

¹³ The National Mail Voter Registration Form (NMVRF) provides an address for delivery of completed voter registration forms in almost all states. *National Mail Voter Registration Form*, U.S. ELECTION ASSISTANCE COMM'N, <https://www.eac.gov/voters/national-mail-voter-registration-form>; see also 52 U.S.C. § 20505(a).

¹⁴ For example, see New Mexico's voter registration form, <https://portal.sos.state.nm.us/ovr/VRForms/VRFormEnglishFinal.pdf>, and Georgia's voter registration form, https://sos.ga.gov/sites/default/files/forms/GA_VR_APP_2019.pdf.

¹⁵ We can provide samples of voter registration training for agency staff from state government agencies, and/or can work with IHS facility leadership to develop training specific to IHS staff needs.

¹⁶ Susan H. Babey, Joelle Wolstein, and Shana Charles, *Better Health, Greater Social Cohesion Linked to Voting*, <https://healthpolicy.ucla.edu/publications/search/pages/detail.aspx?PubID=1963>.

¹⁷ Report of the Interagency Steering Group on Native American Voting Rights, March 2022, page 9, <https://www.whitehouse.gov/wp-content/uploads/2022/03/Tribal-Voting-Report-FINAL.pdf>.

¹⁸ The National Mail Voter Registration Form and state voter registration applications describe the eligibility requirements to register to vote. See footnote 13 for more detail on the NMVRF.

liable if an ineligible person registers to vote. Election officials themselves are responsible for reviewing voter registration applications and verifying eligibility.

- How to ask a question about voter registration in the healthcare context, i.e. when patients are focused on the purpose of their health appointment.
- The specific processes an IHS facility has developed for:
 - Asking the voter registration question;
 - Distributing voter registration applications to interested patients;
 - Offering assistance in completing the application to interested patients;
 - Collecting and storing completed applications, as applicable; and
 - Transmitting it to elections officials, as applicable.
- Description of the fields in the voter registration application, including which fields are required for the registration to be complete and accepted, and what information should be supplied for each required field.
- Answers to commonly asked questions about filling out the voter registration application and about voting.
- Information on how clients can contact state or local election officials if they have additional questions about voter registration or voting.¹⁹
- How to ensure that the voter registration application is completely filled out and legible, before accepting and transmitting the application to the appropriate election official (as applicable) or sending the patient with an addressed, stamped envelope.
- The importance of making clear to patients that voter registration is voluntary—they are not required to register to vote to obtain services.
- The strict prohibition on partisanship and the strict rules around confidentiality.

Voter Registration Coordinator

One of the primary ways to ensure effective voter registration at IHS facilities is to appoint a “voter registration coordinator” within each facility, whose responsibility it is to ensure high quality voter registration services are provided to all eligible patients. This need not be a full-time position; voter registration oversight can likely be added to the duties of a staff member who is already playing a supervisory or oversight role within an IHS facility. Having an appointed voter registration coordinator can make the difference between effective voter registration efforts—i.e. registration that is convenient, efficient for the facility, and simple for patients to navigate and, as a result, maximizes the number of Native American voters added to the registration rolls—and ineffective efforts. This is a model employed by many state agencies to meet their obligations under the National Voter Registration Act.²⁰

¹⁹ Contact information is maintained by the General Services Agency on USA.gov, <https://www.usa.gov/election-office>.

²⁰ For example, Arizona, Kansas, North Carolina, and Oklahoma, to list a few.

The voter registration coordinator should have additional training, beyond the annual training for other staff involved in offering voter registration services, and their duties should include:

- Ensuring adequate training for all agency staff engaged in providing voter registration services, via an initial training at the point of hire and an annual refresher training like that described above.
- Being responsible for maintaining voter registration supplies (such as blank voter registration applications).
- Ensuring voter registration services are being offered during relevant transactions and providing quality control of those services.
- Setting up and monitoring a system for delivering completed applications to election officials, as applicable.
- Collecting and making publicly available data on the number of people submitting registration applications through the program or agency.

IV. Ideas for Materials, Messaging, and Branding

It is important to think through the type of messaging and materials that will resonate with different audiences related to voter engagement. Often, when and how something is said is just as important as what is said. Possibilities may include: Messages on GoodHealthTV encouraging people to take advantage of voter registration opportunities in IHS facilities, and/or informational sheets that can be supplied in waiting rooms explaining how clients can access voter registration. Additionally, voters in Native American communities tend to respond to messages delivered by trusted messengers in the community and relate to topics that directly affect their families and community. Our groups stand ready to help IHS develop culturally competent messaging that resonates with Native voters.

V. Designate IHS Facilities as NVRA Voter Registration Agencies

The National Voter Registration Act of 1993 (NVRA) provides that states can designate federal government agencies as voter registration agencies.²¹ The Voting Access EO requires that “[e]ach agency, if requested by a State to be designated as a voter registration agency pursuant to section 7(a)(3)(B)(ii) of the National Voter Registration Act, shall, to the greatest extent practicable and consistent with applicable law, agree to such designation.”²²

Designation is not necessary for IHS to provide the more robust voter registration services recommended here. However, thanks to the strong voter registration procedures in the NVRA, accepting designations made by a state can help IHS follow through on its commitment in response

²¹ National Voter Registration Act, §7(a)(3)(B)(ii).

²² “Executive Order on Promoting Access to Voting,” Section (4)(b), March 7, 2021, <https://www.whitehouse.gov/briefing-room/presidential-actions/2021/03/07/executive-order-on-promoting-access-to-voting/>.

to the Voting EO, to “offer its patients assistance with voter registration”²³ and, in turn, promote better individual and community health in Indian Country. Accepting designation can also facilitate interactions with the state by providing a registration model states are familiar with, making the process of receiving and returning registration material easier and smoother.

The Department of the Interior has led on securing designations of important institutions in Indian Country. It has designated Haskell Indian Nations University in Kansas and is in the process of designating the Southwestern Indian Polytechnic Institute (SIPI) in New Mexico. Other agencies, like the Department of Veterans Affairs and the Small Business Administration, are also pursuing NVRA designation in a handful of places.²⁴

IHS, too, could pursue NVRA agency status by starting with a handful of pilot designations in IHS facilities that are high-functioning and serve sizeable populations within Indian Country. One facility we believe is a great candidate for designation is the Albuquerque, NM IHS facility. Albuquerque Area IHS delivers services to more than 86,000 Native Americans through a system of four hospitals, 12 health centers, six health stations, two urban Indian programs, one dental center, and one regional residential treatment center. As a trusted provider of critical health care services in Albuquerque and the region, the Albuquerque Area IHS is well-situated to provide impactful voter registration services for Native American communities. Further, because of DOI’s work toward securing designation of SIPI in New Mexico, leadership in the state is already familiar with NVRA designation.

A few other good candidates include the Pima County, AZ facility, where we believe there is an eager partner in the County Recorder, as well as the Shurz, Red Lake, and Bimidji facilities, and the Reno Sparks and Denver facilities. By starting with a small number of promising locations in both rural and urban areas, IHS can learn how to become an effective NVRA voter registration agency and, in time, scale up to serve even more of Indian Country through a broader set of IHS facilities.

* * *

The trusted relationship that IHS has established with Native communities provides a strong foundation for offering voter registration services alongside existing IHS interactions. Civic engagement is a proven contributor to the social determinants of public health,²⁵ and as such is a strong potential multiplier of IHS’s mission of promoting the health of Native communities. Advocates for AIAN communities stand ready to partner with IHS to achieve the promise of President Biden’s Executive Order for their communities.

²³ “Fact Sheet: Biden Administration Promotes Voter Participation with New Agency Steps,” White House, September 28, 2021, <https://www.whitehouse.gov/briefing-room/statements-releases/2021/09/28/fact-sheet-biden-administration-promotes-voter-participation-with-new-agency-steps/>.

²⁴ “Fact Sheet: Biden-Harris Administration Releases Report on Native American Voting Rights,” White House, March 24, 2022, <https://www.whitehouse.gov/briefing-room/statements-releases/2022/03/24/fact-sheet-biden-harris-administration-releases-report-on-native-american-voting-rights/>.

²⁵ Nelson C, Sloan J, Chandra A. *Examining Civic Engagement Links to Health: Findings from the Literature and Implications for a Culture of Health*. RAND Corporation, 2019. https://www.rand.org/pubs/research_reports/RR3163.html.

Souther, James (IHS/HQ)

Subject: IHS-Advocates

Location: (b) (6)

Start: Thu 3/17/2022 5:00 PM

End: Thu 3/17/2022 6:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Laura Williamson

Laura Williamson (she/her), Demos is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

(b) (6)

Meeting ID: (b) (6)

Passcode: (b) (6)

One tap mobile

+(b) (6) (b) (6) US (Chicago)

+(b) (6) (b) (6) US (New York)

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+(b) (6) US (Tacoma)

(b) (6) US Toll-free

(b) (6) US Toll-free

Meeting ID: (b) (6)

Passcode: (b) (6)

Find your local number: (b) (6)

From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Church, Ann M. \(IHS/HQ\)](#); [Jacqueline De Leon](#); [Samantha Kelly](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Lane, Travis](#); [Robert Brandon](#); [Brenda Wright](#)
Subject: IHS-Advocates

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Passcode: (b) (6)

Find your local number:

(b) (6)

From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Church, Ann M. \(IHS/HQ\)](#); [Jacqueline De Leon](#); [Samantha Kelly](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Lane, Travis](#); [Robert Brandon](#); [Brenda Wright](#)
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Souther, James (IHS/HQ)

Subject: IHS-Advocates
Location: (b) (6)
Start: Thu 4/28/2022 5:00 PM
End: Thu 4/28/2022 6:00 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: Laura Williamson

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From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Jacqueline De Leon](#); [Samantha Kelty](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Brenda Wright](#)
Cc: [Lundborg, Alexandria \(IHS/HQ\)](#); [Pamela Cataldo](#); [Lane, Travis](#); [Robert Brandon](#)
Subject: IHS-Advocates Meeting

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Souther, James (IHS/HQ)

Subject: IHS-Advocates Meeting

Location: (b) (6)

Start: Thu 3/3/2022 2:30 PM

End: Thu 3/3/2022 3:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Laura Williamson

Laura Williamson (she/her), Demos is inviting you to a scheduled Zoom meeting.

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Find your local number: (b) (6)

Souther, James (IHS/HQ)

Subject: IHS-Advocates Meeting

Location: (b) (6)

Start: Thu 3/3/2022 2:30 PM

End: Thu 3/3/2022 3:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Laura Williamson

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Meeting ID: (b) (6)

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From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Jacqueline De Leon](#); [Samantha Keltz](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Brenda Wright](#)
Cc: [Lundborg, Alexandria \(IHS/HQ\)](#); [Pamela Cataldo](#); [Lane, Travis](#); [Robert Brandon](#)
Subject: IHS-Advocates Meeting

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Meeting ID: (b) (6)

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From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HO\)](#); [Church, Ann M. \(IHS/HO\)](#); [Jacqueline De Leon](#); [Samantha Kelty](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Lane, Travis](#); [Robert Brandon](#); [Brenda Wright](#); [Pamela Cataldo](#)
Subject: IHS-Advocates

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Meeting ID: (b) (6)

Passcode: (b) (6)

Find your local number: (b) (6)

From: Google Calendar on behalf of rmotley@rabengroup.com
To: williamson@demos.org; [\(b\) \(6\)](mailto:Abigail Omojola, Turk, Denise M. (IHS/HQ); dturff@rabengroup.com; bwright@demos.org; Carr, Elizabeth. (IHS/HQ))
Subject: Invitation: Demos & Indian Health Services: Voting Rights EO @ Wed Jul 7, 2021 3pm - 3:30pm (EDT) (elizabeth.carr@ihs.gov)
Attachments: [invite.ics](#)

You have been invited to the following event

Demos & Indian Health Services: Voting Rights EO

When
Wed Jul 7, 2021 3pm - 3:30pm Eastern Time - New York
Where

(b) (6)

elizabeth.carr@ihs.gov

Who

• rmotley@rabengroup.com

• organizer

• Iwilliamson@demos.org

• Abigail Omojola

• denise.turk@ihs.gov

• dturff@rabengroup.com

• bwright@demos.org

• elizabeth.carr@ihs.gov

more details » <https://calendar.google.com/calendar/event?>

action=VIEW&cid=M3A5aGQ2MHFANzVnZGRlcHRibTdYXJuaWlgZWxpemFIZXRoLmNhenJAAWhZLmdvdG&stok=MjJmcm1vGxleUByYjBmdyY3VwLmNvbWVJYjYc2YzI2NDdmZDk5MzA0NTc1NGNlYyT4ODMsNmRmYXNkZGZGI&ctz=America%2FNew_York&hl=en&es=0-

Rachel Motley is inviting you to a scheduled Zoom meeting

Topic: Demos <- IHS

Time: Jul 7, 2021 03:00 PM Eastern Time (US and Canada)

Join Zoom Meeting

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Meeting ID: (b) (6)

Passcode: (b) (6)

One tap mobile

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US (San Jose)

US (Tacoma)

US (Houston)

Meeting ID: (b) (6)

Passcode: (b) (6)

Find your local number: (b) (6)

Going (elizabeth.carr@ihs.gov)?

Yes - <https://calendar.google.com/calendar/event?>

action=RESPOND&cid=M3A5aGQ2MHFANzVnZGRlcHRibTdYXJuaWlgZWxpemFIZXRoLmNhenJAAWhZLmdvdG&stok=MjJmcm1vGxleUByYjBmdyY3VwLmNvbWVJYjYc2YzI2NDdmZDk5MzA0NTc1NGNlYyT4ODMsNmRmYXNkZGZGI&ctz=America%2FNew_York&hl=en&es=0-

Maybe - <https://calendar.google.com/calendar/event?>

action=RESPOND&cid=M3A5aGQ2MHFANzVnZGRlcHRibTdYXJuaWlgZWxpemFIZXRoLmNhenJAAWhZLmdvdG&stok=MjJmcm1vGxleUByYjBmdyY3VwLmNvbWVJYjYc2YzI2NDdmZDk5MzA0NTc1NGNlYyT4ODMsNmRmYXNkZGZGI&ctz=America%2FNew_York&hl=en&es=0-

No - <https://calendar.google.com/calendar/event?>

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action=VIEW&cid=M3A5aGQ2MHFANzVnZGRlcHRibTdYXJuaWlgZWxpemFIZXRoLmNhenJAAWhZLmdvdG&stok=MjJmcm1vGxleUByYjBmdyY3VwLmNvbWVJYjYc2YzI2NDdmZDk5MzA0NTc1NGNlYyT4ODMsNmRmYXNkZGZGI&ctz=America%2FNew_York&hl=en&es=0-

Invitation from Google Calendar - <https://calendar.google.com/calendar/>

You are receiving this courtesy email at the account elizabeth.carr@ihs.gov because you are an attendee of this event

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://calendar.google.com/calendar/> and control your notification settings for your entire calendar

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. Learn More - <https://support.google.com/calendar/answer/37135#forwarding>

From: [Church, Ann M. \(IHS/HQ\)](#)
To: [Brenda Wright](#)
Cc: [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: checking in
Date: Wednesday, June 1, 2022 10:26:33 AM
Attachments: [image001.png](#)

Good morning,

Liz is currently on work-related travel, but I can be available for a call tomorrow. I have an open block between 12:30pm-2pm ET if there's a 15-minute block in that time frame that works for you.

Thank you,
Ann

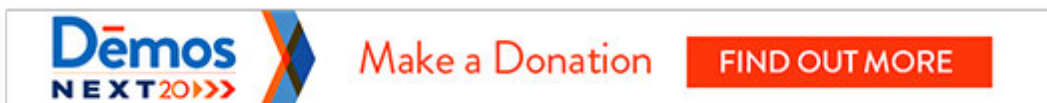
From: Brenda Wright <bwright@demos.org>
Sent: Wednesday, June 1, 2022 10:15 AM
To: Church, Ann M. (IHS/HQ) <Ann.Church@ihs.gov>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: checking in

Hi Ann and Liz,

I'm wondering if one of you has time for a short call (<15) for a couple of updates from our end – tomorrow is very open for me, but I also have some windows today if that works.
Thanks much!

Brenda Wright
Senior Advisor, Legal Strategies
www.demos.org

-
Office: 1 (212) 633-1405
she/her/hers



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From: [Brenda Wright](#)
To: [Church, Ann M. \(IHS/HQ\)](#)
Cc: [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: checking in
Date: Wednesday, June 1, 2022 10:29:46 AM
Attachments: [image001.png](#)

Great, 12:30 works well with me. Could I just call you then? Let me know what number; or my number is (b) (6). Thanks!

-Brenda

From: Church, Ann M. (IHS/HQ) <Ann.Church@ihs.gov>
Sent: Wednesday, June 1, 2022 10:27 AM
To: Brenda Wright <bwright@demos.org>
Cc: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: checking in

Good morning,

Liz is currently on work-related travel, but I can be available for a call tomorrow. I have an open block between 12:30pm-2pm ET if there's a 15-minute block in that time frame that works for you.

Thank you,

Ann

From: Brenda Wright <bwright@demos.org>
Sent: Wednesday, June 1, 2022 10:15 AM
To: Church, Ann M. (IHS/HQ) <Ann.Church@ihs.gov>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: checking in

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Thanks much!

Brenda Wright
Senior Advisor, Legal Strategies
www.demos.org

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Office: 1 (212) 633-1405
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From: [Lundborg, Alexandria \(IHS/HQ\)](#)
To: [Jacqueline De Leon](#); [Laura Williamson](#); [Brenda Wright](#); [Shruti Banerjee](#)
Cc: [Samantha Kelty](#); [Ryan Seelau](#); [Saundra Mitrovich](#); [Lane, Travis](#); rbrandon@fairelectionscenter.org; [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: Discussion: IHS & Voting Access EO
Date: Tuesday, November 16, 2021 3:01:39 PM

Good Afternoon All,

If you wanted to schedule time after the holiday, I have the following times available:

- Monday, November 29; 1:30-2:00 PM ET
- Tuesday, November 30; 2:30-3:00 PM ET or 3:30-3:30 PM ET

If you have any questions or concerns please feel free to contact.

Very Respectfully,
Lexi

From: Jacqueline De Leon <JDeLeon@narf.org>
Sent: Tuesday, November 16, 2021 2:53 PM
To: Laura Williamson <lwilliamson@demos.org>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Cc: Samantha Kelty <Kelty@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Discussion: IHS & Voting Access EO

I'm trying my very best to keep my schedule clear next week and take a real vacation. If we can make the week of the 29th work I'd prefer that. But if not, I can probably hop on the call Monday or Tuesday of next week - those times are clear except being out of town and this call isn't too long. Thanks.

From: Laura Williamson [<mailto:lwilliamson@demos.org>]
Sent: Tuesday, November 16, 2021 12:49 PM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Cc: Samantha Kelty <Kelty@narf.org>; Jacqueline De Leon <JDeLeon@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Discussion: IHS & Voting Access EO

Thank you for letting us know, Lexi.

We're huddling to see if we can make any of those times work next week. If not, we'll send some options for the week of Nov 29th.

We'll circle back asap.

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Tuesday, November 16, 2021 2:39 PM
To: Laura Williamson <lwilliamson@demos.org>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Cc: Samantha Kelty <Kelty@narf.org>; Jacqueline De Leon <JDeLeon@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: Discussion: IHS & Voting Access EO

Good Afternoon All,

I am writing to inform you this meeting is going to be rescheduled.
Can you please send me dates and times next week Monday and Tuesday that will work best for you?

Ms. Carr is available on:

- Monday, November 22; 1:00-1:30 PM ET or 4:30-5:00 PM ET
- Tuesday, November 23; 1:30-2:00 PM ET or 2:30-3:00 PM ET

If you have any questions or concerns please feel free to contact.
Thank you kindly for your time.

With Utmost Respect,

Alexandria "Lexi" Lundborg
Office of the Director
Special Assistant
08E25D
(301) 443-1727

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From: [Jacqueline De Leon](#)
To: [Laura Williamson](#); [Lundborg, Alexandria \(IHS/HQ\)](#); [Brenda Wright](#); [Shruti Banerjee](#)
Cc: [Samantha Kelty](#); [Ryan Seelau](#); [Saundra Mitrovich](#); [Lane, Travis](#); [rbrandon@fairelectionscenter.org](#); [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: Discussion: IHS & Voting Access EO
Date: Tuesday, November 16, 2021 3:00:43 PM

I apologize, Alexandria and Elizabeth, I thought this email string was internal to our groups! We'll work out a time internally and get back to you.

From: Jacqueline De Leon
Sent: Tuesday, November 16, 2021 12:53 PM
To: Laura Williamson <lwilliamson@demos.org>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Cc: Samantha Kelty <Kelty@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Discussion: IHS & Voting Access EO

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Sent: Tuesday, November 16, 2021 12:49 PM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Cc: Samantha Kelty <Kelty@narf.org>; Jacqueline De Leon <JDeLeon@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Discussion: IHS & Voting Access EO

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Sent: Tuesday, November 16, 2021 2:39 PM
To: Laura Williamson <lwilliamson@demos.org>; Brenda Wright <bwright@demos.org>; Shruti

Banerjee <SBanerjee@demos.org>

Cc: Samantha Kelty <Kelty@narf.org>; Jacqueline De Leon <JDeLeon@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Sandra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>

Subject: Discussion: IHS & Voting Access EO

Good Afternoon All,

I am writing to inform you this meeting is going to be rescheduled.
Can you please send me dates and times next week Monday and Tuesday that will work best for you?

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- Monday, November 22; 1:00-1:30 PM ET or 4:30-5:00 PM ET
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If you have any questions or concerns please feel free to contact.
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With Utmost Respect,

Alexandria “Lexi” Lundborg
Office of the Director
Special Assistant
08E25D
(301) 443-1727

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From: [Jacqueline De Leon](#)
To: [Laura Williamson](#); [Lundborg, Alexandria \(IHS/HQ\)](#); [Brenda Wright](#); [Shruti Banerjee](#)
Cc: [Samantha Kelty](#); [Ryan Seelau](#); [Saundra Mitrovich](#); [Lane, Travis](#); [rbrandon@fairelectionscenter.org](#); [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: Discussion: IHS & Voting Access EO
Date: Tuesday, November 16, 2021 2:54:20 PM

I'm trying my very best to keep my schedule clear next week and take a real vacation. If we can make the week of the 29th work I'd prefer that. But if not, I can probably hop on the call Monday or Tuesday of next week - those times are clear except being out of town and this call isn't too long. Thanks.

From: Laura Williamson [mailto:lwilliamson@demos.org]
Sent: Tuesday, November 16, 2021 12:49 PM
To: [Lundborg, Alexandria \(IHS/HQ\) <Alexandria.Lundborg@ihs.gov>](#); [Brenda Wright <bwright@demos.org>](#); [Shruti Banerjee <SBanerjee@demos.org>](#)
Cc: [Samantha Kelty <Kelty@narf.org>](#); [Jacqueline De Leon <JDeLeon@narf.org>](#); [Ryan Seelau <Rseelau@NCAI.org>](#); [Saundra Mitrovich <Smitrovich@NCAI.org>](#); [Lane, Travis <travis.lane@itcaonline.com>](#); [rbrandon@fairelectionscenter.org](#); [Carr, Elizabeth \(IHS/HQ\) <Elizabeth.Carr@ihs.gov>](#)
Subject: RE: Discussion: IHS & Voting Access EO

Thank you for letting us know, Lexi.

We're huddling to see if we can make any of those times work next week. If not, we'll send some options for the week of Nov 29th.

We'll circle back asap.

From: [Lundborg, Alexandria \(IHS/HQ\) <Alexandria.Lundborg@ihs.gov>](#)
Sent: Tuesday, November 16, 2021 2:39 PM
To: [Laura Williamson <lwilliamson@demos.org>](#); [Brenda Wright <bwright@demos.org>](#); [Shruti Banerjee <SBanerjee@demos.org>](#)
Cc: [Samantha Kelty <Kelty@narf.org>](#); [Jacqueline De Leon <JDeLeon@narf.org>](#); [Ryan Seelau <Rseelau@NCAI.org>](#); [Saundra Mitrovich <Smitrovich@NCAI.org>](#); [Lane, Travis <travis.lane@itcaonline.com>](#); [rbrandon@fairelectionscenter.org](#); [Carr, Elizabeth \(IHS/HQ\) <Elizabeth.Carr@ihs.gov>](#)
Subject: Discussion: IHS & Voting Access EO

Good Afternoon All,

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Ms. Carr is available on:

- Monday, November 22; 1:00-1:30 PM ET or 4:30-5:00 PM ET
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If you have any questions or concerns please feel free to contact.
Thank you kindly for your time.

With Utmost Respect,

Alexandria “Lexi” Lundborg
Office of the Director
Special Assistant
08E25D
(301) 443-1727

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From: [Laura Williamson](#)
To: [Lundborg, Alexandria \(IHS/HQ\)](#); [Brenda Wright](#); [Shruti Banerjee](#)
Cc: [Samantha Kelty](#); [Jacqueline De Leon](#); [Ryan Seelau](#); [Saundra Mitrovich](#); [Lane, Travis](#); [rbrandon@fairelectionscenter.org](#); [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: Discussion: IHS & Voting Access EO
Date: Tuesday, November 16, 2021 2:50:17 PM

Thank you for letting us know, Lexi.

We're huddling to see if we can make any of those times work next week. If not, we'll send some options for the week of Nov 29th.

We'll circle back asap.

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Tuesday, November 16, 2021 2:39 PM
To: Laura Williamson <lwilliamson@demos.org>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Cc: Samantha Kelty <Kelty@narf.org>; Jacqueline De Leon <JDeLeon@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
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From: [Laura Williamson](#)
To: [Lundborg, Alexandria \(IHS/HQ\)](#); [Jacqueline De Leon](#); [Brenda Wright](#); [Shruti Banerjee](#)
Cc: [Samantha Kelty](#); [Ryan Seelau](#); [Saundra Mitrovich](#); [Lane, Travis](#); rbrandon@fairelectionscenter.org; [Carr, Elizabeth \(IHS/HQ\)](#); [Pamela Cataldo](#); [Matthew Campbell](#)
Subject: RE: Discussion: IHS & Voting Access EO
Date: Wednesday, November 17, 2021 4:18:21 PM

Thank you for these, Lexi, and for your patience as we figured out which time works best for the group.

Let's plan for **Tuesday, November 30; 2:30-3:00 PM ET**. Can you send an update calendar invite to the folks on this chain at your convenience, please?

Looking forward to connecting with y'all then. Hope you get some rest between now and then.

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Tuesday, November 16, 2021 3:02 PM
To: Jacqueline De Leon <JDeLeon@narf.org>; Laura Williamson <lwilliamson@demos.org>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Cc: Samantha Kelty <Kelty@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Discussion: IHS & Voting Access EO

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Lexi

From: Jacqueline De Leon <JDeLeon@narf.org>
Sent: Tuesday, November 16, 2021 2:53 PM
To: Laura Williamson <lwilliamson@demos.org>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
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From: Laura Williamson [<mailto:lwilliamson@demos.org>]
Sent: Tuesday, November 16, 2021 12:49 PM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Cc: Samantha Kelty <Kelty@narf.org>; Jacqueline De Leon <JDeLeon@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
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Thank you for letting us know, Lexi.

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Cc: Samantha Kelty <Kelty@narf.org>; Jacqueline De Leon <JDeLeon@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
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(301) 443-1727

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Name: [REDACTED]
To: [REDACTED]
From: [REDACTED]
Subject: [REDACTED]

Good Morning,
Apologies for the delay. Yes, this meeting is still on as before today.
If you have any questions or concerns please feel free to contact.

Very Respectfully,
Lori

-----Original Message-----
From: Laura W. Hiltunen <lhiltunen@state.gov>
Sent: Thursday, March 17, 2011 8:46 AM
To: Leahy, Alexander (HRIS HQ) <Alexander.Leahy@hqs.gov>;
C. Lee, Elizabeth (HRIS HQ) <Elizabeth.CLee@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>
Subject: RE: HRIS Advocates Meeting

Hi Elizabeth, Ann, and Lori,
I'm writing to confirm our meeting today at 9p. As before, we met and it will be representative from Drones, NAE, NCAI, and ITCA.
We're looking forward to speaking next!

Lori

-----Original Message-----
From: Laura W. Hiltunen <lhiltunen@state.gov>
Sent: Thursday, March 10, 2011 1:02 PM
To: Leahy, Alexander (HRIS HQ) <Alexander.Leahy@hqs.gov>;
C. Lee, Elizabeth (HRIS HQ) <Elizabeth.CLee@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>
Subject: RE: HRIS Advocates Meeting

Yes, we're on. I'll send a pdf over to Ann. Thanks - we're very much looking forward to connecting next week!

-----Original Message-----
From: Leahy, Alexander (HRIS HQ) <Alexander.Leahy@hqs.gov>
Sent: Thursday, March 10, 2011 1:00 PM
To: Laura W. Hiltunen <lhiltunen@state.gov>;
C. Lee, Elizabeth (HRIS HQ) <Elizabeth.CLee@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>
Subject: RE: HRIS Advocates Meeting

Good Afternoon,
Can't please set this meeting up for Thursday, March 17, 5:00 PM EDT?

Very Respectfully,
Lori

-----Original Message-----
From: Laura W. Hiltunen <lhiltunen@state.gov>
Sent: Thursday, March 10, 2011 1:00 PM
To: Leahy, Alexander (HRIS HQ) <Alexander.Leahy@hqs.gov>;
C. Lee, Elizabeth (HRIS HQ) <Elizabeth.CLee@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>
Subject: RE: HRIS Advocates Meeting

Hi Lori,
Do any of these times work on your end?
Wednesday, March 16, 2011 11:00 AM
Thursday, March 17, 2011 10:00 AM
Thank you!

Thank!
Lori

-----Original Message-----
From: Laura W. Hiltunen <lhiltunen@state.gov>
Sent: Thursday, March 9, 2011 1:01 PM
To: Leahy, Alexander (HRIS HQ) <Alexander.Leahy@hqs.gov>;
C. Lee, Elizabeth (HRIS HQ) <Elizabeth.CLee@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>
Subject: RE: HRIS Advocates Meeting

Thanks for the quick response, Lori. Let me check with the group if I check back soon.

-----Original Message-----
From: Leahy, Alexander (HRIS HQ) <Alexander.Leahy@hqs.gov>
Sent: Wednesday, March 9, 2011 1:00 PM
To: Laura W. Hiltunen <lhiltunen@state.gov>;
C. Lee, Elizabeth (HRIS HQ) <Elizabeth.CLee@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>
Subject: RE: HRIS Advocates Meeting

Good Afternoon,
Do you have any preferred dates next week?

Very Respectfully,
Lori

-----Original Message-----
From: Laura W. Hiltunen <lhiltunen@state.gov>
Sent: Wednesday, March 9, 2011 12:19 PM
To: Leahy, Alexander (HRIS HQ) <Alexander.Leahy@hqs.gov>;
C. Lee, Elizabeth (HRIS HQ) <Elizabeth.CLee@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>
Subject: RE: HRIS Advocates Meeting

Hi Lori, Elizabeth, and Ann -

Do you have a sense of when we might be able to conclude this meeting? Our groups are eager to connect again soon.

Thank,
Lori

-----Original Message-----
From: Laura W. Hiltunen <lhiltunen@state.gov>
Sent: Wednesday, March 9, 2011 12:08 PM
To: Leahy, Alexander (HRIS HQ) <Alexander.Leahy@hqs.gov>;
C. Lee, Elizabeth (HRIS HQ) <Elizabeth.CLee@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>
Subject: RE: HRIS Advocates Meeting

Hi Lori,

OK, sounds good. I'll look forward to hearing from you about a time we can conclude soon. We're looking forward to connecting.

Thank,
Lori

-----Original Message-----
From: Leahy, Alexander (HRIS HQ) <Alexander.Leahy@hqs.gov>
Sent: Thursday, March 3, 2011 2:22 PM
To: Laura W. Hiltunen <lhiltunen@state.gov>;
C. Lee, Elizabeth (HRIS HQ) <Elizabeth.CLee@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>
Subject: RE: HRIS Advocates Meeting

Good Afternoon Lori,
My understanding is that this meeting is going to be concluded.

There were some items that were not taken up and I will be with you shortly to conclude this meeting.

Very Respectfully,
Lori

-----Original Message-----
From: Laura W. Hiltunen <lhiltunen@state.gov>
Sent: Monday, February 28, 2011 2:01 PM
To: Leahy, Alexander (HRIS HQ) <Alexander.Leahy@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>;
C. Lee, Elizabeth (HRIS HQ) <Elizabeth.CLee@hqs.gov>; Church, Ann M. (HRIS HQ) <AnnChurch@hqs.gov>;
Subject: RE: HRIS Advocates Meeting

When: Thursday, March 3, 2011 2:00 PM (UTC-05:00 Eastern Time (ET & Canada))

Where: [REDACTED]

-----Original Message-----
From: [REDACTED]

-----Original Message-----
From: [REDACTED]

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From: [REDACTED]

-----Original Message-----
From: [REDACTED]

From: [Jack Williams](#)
Re: [Jan. 2020 \(2020\) Draft, Ass. M. \(2020\)](#)
Cc: [Jan. 2020 \(2020\) Draft, Ass. M. \(2020\)](#)
Date: Thursday, March 19, 2022 1:02:00 PM

You were on TI and I did not see. Thanks - will be very much looking forward to connecting next week.

-----Original Message-----
From: [Lindberg, Alexander \(20192\)](#) <Alexander.Lindberg@ba.gov>
Sent: Thursday, March 10, 2022 1:30 PM
To: [Lindberg, Alexander \(20192\)](#) <Alexander.Lindberg@ba.gov>
Cc: [Carr, Elizabeth \(20192\)](#) <Elizabeth.Carr@ba.gov>; [Chen, Ann M. \(20192\)](#) <Ann.Chen@ba.gov>
Subject: RE: 202-Advocacy Meeting

Good Afternoon,

Can we please set this meeting up for Thursday, March 17, 5:00 PM EST?

Very Respectfully,

Lee

-----Original Message-----
From: [Lara Williams](#) <Williams@ba.gov>
Sent: Thursday, March 10, 2022 4:48 PM
To: [Lindberg, Alexander \(20192\)](#) <Alexander.Lindberg@ba.gov>
Cc: [Carr, Elizabeth \(20192\)](#) <Elizabeth.Carr@ba.gov>; [Chen, Ann M. \(20192\)](#) <Ann.Chen@ba.gov>
Subject: RE: 202-Advocacy Meeting

Hi Lee,

Do any of these times work on your end?

Week 1: 12p, 1p, or 5p ET
Thurs 11:45 am to 12

Thank!

Lara

-----Original Message-----
From: [Lara Williams](#)
Sent: Wednesday, March 9, 2022 1:01 PM
To: [Lindberg, Alexander \(20192\)](#) <Alexander.Lindberg@ba.gov>
Cc: [Carr, Elizabeth \(20192\)](#) <Elizabeth.Carr@ba.gov>; [Chen, Ann M. \(20192\)](#) <Ann.Chen@ba.gov>
Subject: RE: 202-Advocacy Meeting

Thanks for the quick response, Lee! Let me check with the group. TI check back asap.

-----Original Message-----
From: [Lindberg, Alexander \(20192\)](#) <Alexander.Lindberg@ba.gov>
Sent: Wednesday, March 9, 2022 1:08 PM
To: [Lara Williams](#) <Williams@ba.gov>
Cc: [Carr, Elizabeth \(20192\)](#) <Elizabeth.Carr@ba.gov>; [Chen, Ann M. \(20192\)](#) <Ann.Chen@ba.gov>
Subject: RE: 202-Advocacy Meeting

Good Afternoon,

Do you have any preferred date next week?

Very Respectfully,

Lee

-----Original Message-----
From: [Lara Williams](#) <Williams@ba.gov>
Sent: Wednesday, March 9, 2022 12:18 PM
To: [Lindberg, Alexander \(20192\)](#) <Alexander.Lindberg@ba.gov>
Cc: [Carr, Elizabeth \(20192\)](#) <Elizabeth.Carr@ba.gov>; [Chen, Ann M. \(20192\)](#) <Ann.Chen@ba.gov>
Subject: RE: 202-Advocacy Meeting

Hi Lee, Elizabeth, and Ann,

Do you have a sense of when we might be able to reschedule this meeting? Our groups are eager to connect again soon.

Many thanks,

Lara

-----Original Message-----
From: [Lara Williams](#)
Sent: Thursday, March 3, 2022 14:14 PM
To: [Lindberg, Alexander \(20192\)](#) <Alexander.Lindberg@ba.gov>
Cc: [Carr, Elizabeth \(20192\)](#) <Elizabeth.Carr@ba.gov>; [Chen, Ann M. \(20192\)](#) <Ann.Chen@ba.gov>
Subject: RE: 202-Advocacy Meeting

Hi Lee,

Ok, sounds good. TI back forward to hearing from you about a time we can reschedule soon. Will be looking forward to connecting.

Forward!

Lara

-----Original Message-----
From: [Lindberg, Alexander \(20192\)](#) <Alexander.Lindberg@ba.gov>
Sent: Thursday, March 3, 2022 12:21 PM
To: [Lara Williams](#) <Williams@ba.gov>
Cc: [Carr, Elizabeth \(20192\)](#) <Elizabeth.Carr@ba.gov>; [Chen, Ann M. \(20192\)](#) <Ann.Chen@ba.gov>
Subject: RE: 202-Advocacy Meeting

Good Afternoon Lara,

My understanding is that this meeting is going to be rescheduled.

I have some items I need to follow up and I will be with you shortly to reschedule this meeting.

Very Respectfully,

Lee

-----Original Message-----
From: [Lara Williams](#) <Williams@ba.gov>
Sent: Monday, February 28, 2022 3:03 PM
To: [Lara Williams](#); [Carr, Elizabeth \(20192\)](#); [Inoué, Debra](#); [Lara Williams](#); [Kathy](#); [Travis](#); [Merrick](#); [Evan](#); [Sue](#); [Gina](#); [Wendy](#); [Wendy](#); [Wright](#)
Cc: [Lindberg, Alexander \(20192\)](#); [Fowles](#); [Carr](#); [Lara](#); [Tara](#); [Robert](#); [Branche](#)
Subject: 202-Advocacy Meeting
When: Thursday, March 3, 2022 1:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada)
Where: [D] [6]

[REDACTED]

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From: [Laura Williamson](#)
To: [Laura Williamson](#); [Alexandra Lundberg](#)
Cc: [Laura Williamson](#); [Elizabeth Carr](#); [Ann M. \(HHSHQ\)](#)
Subject: RE: IHS-Advocacy Meeting
Date: Thursday, March 10, 2022 1:48:22 PM

Hi Lexi,

Do any of these times work on y'all's end?

Weds 3:15 - 3:30, 4:30 - 4:45 PT
Thurs 3:17 - 4:00 or 5:17

Thanks!
Laura

-----Original Message-----

From: Laura Williamson
Sent: Wednesday, March 9, 2022 1:01 PM
To: Lundberg, Alexandra (HHS HQ) <Alexandra.Lundberg@hhs.gov>;
Carr, Elizabeth (HHS HQ) <Elizabeth.Carr@hhs.gov>; Church, Ann M. (HHS HQ) <Ann.Church@hhs.gov>
Subject: RE: IHS-Advocacy Meeting

Thanks for the quick response, Lexi. Let me check with the group. I'll circle back asap.

-----Original Message-----

From: Lundberg, Alexandra (HHS HQ) <Alexandra.Lundberg@hhs.gov>
Sent: Wednesday, March 9, 2022 1:00 PM
To: Laura Williamson <Williamson@hhs.gov>
Cc: Carr, Elizabeth (HHS HQ) <Elizabeth.Carr@hhs.gov>; Church, Ann M. (HHS HQ) <Ann.Church@hhs.gov>
Subject: RE: IHS-Advocacy Meeting

Good Afternoon,

Do you have any preferred dates next week?

Very Respectfully,

Lexi

-----Original Message-----

From: Laura Williamson <Williamson@hhs.gov>
Sent: Wednesday, March 9, 2022 12:58 PM
To: Lundberg, Alexandra (HHS HQ) <Alexandra.Lundberg@hhs.gov>;
Carr, Elizabeth (HHS HQ) <Elizabeth.Carr@hhs.gov>; Church, Ann M. (HHS HQ) <Ann.Church@hhs.gov>
Subject: RE: IHS-Advocacy Meeting

Hi Lexi, Elizabeth, and Ann--

Do you have a sense of when we might be able to reschedule this meeting? Our groups are eager to connect again soon.

Many thanks,
Laura

-----Original Message-----

From: Laura Williamson
Sent: Thursday, March 3, 2022 2:14 PM
To: Lundberg, Alexandra (HHS HQ) <Alexandra.Lundberg@hhs.gov>;
Carr, Elizabeth (HHS HQ) <Elizabeth.Carr@hhs.gov>; Church, Ann M. (HHS HQ) <Ann.Church@hhs.gov>
Subject: RE: IHS-Advocacy Meeting

Hi Lexi,

Ok, sounds good. I'll look forward to hearing from you about a time we can reschedule soon. We're looking forward to connecting.

Forward,
Laura

-----Original Message-----

From: Lundberg, Alexandra (HHS HQ) <Alexandra.Lundberg@hhs.gov>
Sent: Thursday, March 3, 2022 2:22 PM
To: Laura Williamson <Williamson@hhs.gov>;
Carr, Elizabeth (HHS HQ) <Elizabeth.Carr@hhs.gov>; Church, Ann M. (HHS HQ) <Ann.Church@hhs.gov>
Subject: RE: IHS-Advocacy Meeting

Good Afternoon Laura,

My understanding is that this meeting is going to be rescheduled.

I have some items I need to follow up and I will be with you shortly to reschedule this meeting.

Very Respectfully,

Lexi

-----Original Appointment-----

From: Laura Williamson <Williamson@hhs.gov>
Sent: Monday, February 28, 2022 1:00 PM
To: Laura Williamson, Carr, Elizabeth (HHS HQ), Jacqueline De Leon, Samantha Kelly, Saadiah Mitrovich, Ryan Serluis, Sierra Watt, Brenda Wright
Cc: Lundberg, Alexandra (HHS HQ), Pamela Cataldo, Lane, Travis, Robert Brennan
Subject: IHS-Advocacy Meeting
When: Thursday, March 3, 2022 2:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada)
Where: (b) (6)

Laura Williamson (she/her), Demos is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

(b) (6)

(b) (6)

Meeting ID: (b) (6)

Passcode: (b) (6)

One tap: (b) (6)

(b) (6) US (Chicago)

(b) (6) US (New York)

Dial by your location

(b) (6) US (Chicago)

(b) (6) US (New York)

(b) (6) US (Washington DC)

(b) (6) US (Houston)

(b) (6) US (San Jose)

(b) (6) US (London)

(b) (6) India

(b) (6) US (Tokyo)

(b) (6) US (Sydney)

(b) (6) US (Auckland)

(b) (6) US (Wellington)

(b) (6) US (Santiago)

(b) (6) US (Buenos Aires)

(b) (6) US (Lima)

(b) (6) US (Sao Paulo)

(b) (6) US (Mexico City)

(b) (6) US (Bogota)

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From: [Laura Williamson](mailto:Laura.Williamson@denon.org)
To: [Alexandria Landberg](mailto:Alexandria.Landberg@jhsu.gov), [Carrie Care](mailto:Carrie.Care@jhsu.gov), [Ann Church](mailto:Ann.Church@jhsu.gov)
Cc: [Laura Williamson](mailto:Laura.Williamson@denon.org)
Date: Wednesday, March 9, 2022 1:23:02 PM

Thanks for the quick response, Lexi. Let me check with the group. I'll circle back asap.

-----Original Message-----
From: [Landberg, Alexandria \(HHS HQ\) <Alexandria.Landberg@jhsu.gov>](mailto:Alexandria.Landberg@jhsu.gov)
Sent: Wednesday, March 9, 2022 1:00 PM
To: [Laura Williamson <denon@denon.org>](mailto:Laura.Williamson@denon.org)
Cc: [Carrie Care <Carrie.Care@jhsu.gov>](mailto:Carrie.Care@jhsu.gov); [Ann Church <Ann.Church@jhsu.gov>](mailto:Ann.Church@jhsu.gov)
Subject: RE: HHS-Advocates Meeting

Good Afternoon,
Do you have any preferred dates next week?

Very Respectfully,
Lexi

-----Original Message-----
From: [Laura Williamson <denon@denon.org>](mailto:Laura.Williamson@denon.org)
Sent: Wednesday, March 9, 2022 12:28 PM
To: [Landberg, Alexandria \(HHS HQ\) <Alexandria.Landberg@jhsu.gov>](mailto:Alexandria.Landberg@jhsu.gov)
Cc: [Carrie Care <Carrie.Care@jhsu.gov>](mailto:Carrie.Care@jhsu.gov); [Ann Church <Ann.Church@jhsu.gov>](mailto:Ann.Church@jhsu.gov)
Subject: RE: HHS-Advocates Meeting

Hi Lexi, Elizabeth, and Ann -
Do you have a sense of when we might be able to reschedule this meeting? Our groups are eager to connect again soon.

Many thanks,
Laura

-----Original Message-----
From: [Laura Williamson](mailto:Laura.Williamson@denon.org)
Sent: Thursday, March 3, 2022 2:14 PM
To: [Landberg, Alexandria \(HHS HQ\) <Alexandria.Landberg@jhsu.gov>](mailto:Alexandria.Landberg@jhsu.gov)
Cc: [Carrie Care <Carrie.Care@jhsu.gov>](mailto:Carrie.Care@jhsu.gov); [Ann Church <Ann.Church@jhsu.gov>](mailto:Ann.Church@jhsu.gov)
Subject: RE: HHS-Advocates Meeting

Hi Lexi,
Ok, sounds good. I'll look forward to hearing from you about a time we can reschedule soon. We're looking forward to connecting.

Forward,
Laura

-----Original Message-----
From: [Landberg, Alexandria \(HHS HQ\) <Alexandria.Landberg@jhsu.gov>](mailto:Alexandria.Landberg@jhsu.gov)
Sent: Thursday, March 3, 2022 2:22 PM
To: [Laura Williamson <denon@denon.org>](mailto:Laura.Williamson@denon.org)
Cc: [Carrie Care <Carrie.Care@jhsu.gov>](mailto:Carrie.Care@jhsu.gov); [Ann Church <Ann.Church@jhsu.gov>](mailto:Ann.Church@jhsu.gov)
Subject: RE: HHS-Advocates Meeting

Good Afternoon Laura,
My understanding is that this meeting is going to be rescheduled. I have some items I need to button up and I will be with you shortly to reschedule this meeting.

Very Respectfully,
Lexi

-----Original Appointment-----
From: [Laura Williamson <denon@denon.org>](mailto:Laura.Williamson@denon.org)
Sent: Monday, February 28, 2022 1:03 PM
To: [Laura Williamson](mailto:Laura.Williamson@denon.org); [Carrie Care](mailto:Carrie.Care@jhsu.gov); [Ann Church](mailto:Ann.Church@jhsu.gov); [Alexandria Landberg](mailto:Alexandria.Landberg@jhsu.gov); [Josephine De Loon](mailto:Josephine.DeLoon@jhsu.gov); [Samantha Kelly](mailto:Samantha.Kelly@jhsu.gov); [Stephanie Mitrovich](mailto:Stephanie.Mitrovich@jhsu.gov); [Ryan Serlin](mailto:Ryan.Serlin@jhsu.gov); [Sierra Watt](mailto:Sierra.Watt@jhsu.gov); [Breanda Wright](mailto:Breanda.Wright@jhsu.gov)
Cc: [Carrie Care <Carrie.Care@jhsu.gov>](mailto:Carrie.Care@jhsu.gov); [Ann Church <Ann.Church@jhsu.gov>](mailto:Ann.Church@jhsu.gov)
Subject: HHS-Advocates Meeting
When: Thursday, March 3, 2022 2:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada)

What: (b) (6)

Laura Williamson (she/her), Denon is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

(b) (6)

Meeting ID: (b) (6)

Passcode: (b) (6)

One tap mobile: (b) (6) US (Chicago)

(b) (6) US (New York)

For more information:

(b) (6) US (Chicago)

(b) (6) US (New York)

(b) (6) US (Washington DC)

(b) (6) US (Houston)

(b) (6) US (San Jose)

(b) (6) US (Tacoma)

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From: [Lansberg, Alexandra 202520](#)
To: [Laura Williamson](#)
Cc: [Ann M. \(HHS HQ\) <Ann.M.1@hhs.gov>](#)
Subject: RE: BHS-Advocates Meeting
Date: Wednesday, March 9, 2023 1:02:14 PM

Good afternoon,

Do you have any preferred dates next week?

Very Respectfully,
Lexi

-----Original Message-----
From: Laura Williamson <llwillamson@hhs.gov>
Sent: Wednesday, March 9, 2022 12:58 PM
To: Lansberg, Alexandra (HHS HQ) <Alexandra.Lansberg@hhs.gov>
Cc: Ann M. (HHS HQ) <Ann.M.1@hhs.gov>; Church, Ann M. (HHS HQ) <Ann.Church@hhs.gov>
Subject: RE: BHS-Advocates Meeting

Hi Lexi, Elizabeth, and Ann--

Do you have a sense of when we might be able to reschedule this meeting? Our groups are eager to connect again soon.

Mary thanks,
Laura

-----Original Message-----
From: Laura Williamson
Sent: Thursday, March 3, 2022 2:14 PM
To: Lansberg, Alexandra (HHS HQ) <Alexandra.Lansberg@hhs.gov>
Cc: Ann M. (HHS HQ) <Ann.M.1@hhs.gov>; Church, Ann M. (HHS HQ) <Ann.Church@hhs.gov>
Subject: RE: BHS-Advocates Meeting

Hi Lexi,

Ok, sounds good. I'll look forward to hearing from you about a time we can reschedule soon. We're looking forward to connecting.

Forward,
Laura

-----Original Message-----
From: Lansberg, Alexandra (HHS HQ) <Alexandra.Lansberg@hhs.gov>
Sent: Thursday, March 3, 2022 2:22 PM
To: Laura Williamson <llwillamson@hhs.gov>
Cc: Ann M. (HHS HQ) <Ann.M.1@hhs.gov>; Church, Ann M. (HHS HQ) <Ann.Church@hhs.gov>
Subject: RE: BHS-Advocates Meeting

Good Afternoon Laura,

My understanding is that this meeting is going to be rescheduled.
I have some items I need to follow up and I will be with you shortly to reschedule this meeting.

Very Respectfully,
Lexi

-----Original Appointment-----
From: Laura Williamson <llwillamson@hhs.gov>
Sent: Monday, February 28, 2022 1:01 PM
To: Laura Williamson; Ann Elizabeth (HHS HQ); Jacqueline De Leon; Samantha Kirby; Sandra Mitrovich; Ryan Sarraf; Sierra Watt; Brenda Wright
Cc: Lansberg, Alexandra (HHS HQ); Pamela Cataldo; Lane, Travis; Robert Brundin
Subject: BHS-Advocates Meeting
When: Thursday, March 3, 2022 2:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada)
Where: (b) (6)

Laura Williamson (she/her), Dennis is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

(b) (6)

Meeting ID: (b) (6)

Passcode: (b) (6)

One tap: (b) (6)

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From: [Laura Williamson](#)
To: [Laura Williamson](#), [Laura Williamson](#), [Laura Williamson](#), [Laura Williamson](#)
Cc: [Laura Williamson](#), [Laura Williamson](#), [Laura Williamson](#), [Laura Williamson](#)
Subject: RE: BHS-Advocate Meeting
Date: Wednesday, March 9, 2022 12:58:44 PM

Hi Lexi, Elizabeth, and Ann-

Do you have a sense of when we might be able to reschedule this meeting? Our groups are eager to connect again soon.

Many thanks,
Laura

-----Original Message-----

From: Laura Williamson
Sent: Thursday, March 3, 2022 2:34 PM
To: Lundberg, Alexandra (BHS HQ) <Alexandra.Lundberg@bhs.gov>
Cc: Carr, Elizabeth (BHS HQ) <Elizabeth.Carr@bhs.gov>; Church, Ann M. (BHS HQ) <Ann.Church@bhs.gov>
Subject: RE: BHS-Advocate Meeting

Hi Lexi,

Ok, sounds good. I'll look forward to hearing from you about a time we can reschedule soon. We're looking forward to connecting.

Forwant,
Laura

-----Original Message-----

From: Lundberg, Alexandra (BHS HQ) <Alexandra.Lundberg@bhs.gov>
Sent: Thursday, March 3, 2022 2:22 PM
To: Laura Williamson <lwilliam@demoss.org>
Cc: Carr, Elizabeth (BHS HQ) <Elizabeth.Carr@bhs.gov>; Church, Ann M. (BHS HQ) <Ann.Church@bhs.gov>
Subject: RE: BHS-Advocate Meeting

Good Afternoon Laura,

My understanding is that this meeting is going to be rescheduled.
I have some items I need to bring up and I will be with you shortly to reschedule this meeting.

Very Respectfully,

Lexi

-----Original Appointment-----

From: Laura Williamson <lwilliam@demoss.org>
Sent: Monday, February 28, 2022 3:03 PM
To: Laura Williamson, Carr, Elizabeth (BHS HQ), Jacqueline De Lora, Samantha Kirby, Sandra Mitrovich, Ryan Sehn, Sierra Watt, Brenda Wright
Cc: Lundberg, Alexandra (BHS HQ), Pamela Catalin, Lane, Travis, Robert Brandon
Subject: BHS-Advocate Meeting
When: Thursday, March 3, 2022 2:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada)

What: (b) (6)

Laura Williamson (she/her), Demoss is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

(b) (6)

Meeting ID: (b) (6)

Passcode: (b) (6)

One tap: (b) (6)

(b) (6) US (Chicago)

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Mobile: (b) (6)

Find your local number: (b) (6)

From: [Laura Williamson](mailto:Laura.Williamson@hhs.gov)
To: [Alexandra Lundberg](mailto:alexandra.lundberg@hhs.gov), [Ann Church](mailto:Ann.Church@hhs.gov), [Elizabeth Campbell](mailto:Elizabeth.Campbell@hhs.gov)
Cc: [Laura Williamson](mailto:Laura.Williamson@hhs.gov)
Subject: RE: BHS-Advocates Meeting
Date: Thursday, March 3, 2022 2:58:00 PM

Hi Lexi,

Ok, sounds good. I'll look forward to hearing from you about a time we can reschedule soon. We're looking forward to connecting.

Forward,
Laura

-----Original Message-----
From: Lundberg, Alexandra (BHS HQ) <Alexandra.Lundberg@hhs.gov>
Sent: Thursday, March 3, 2022 2:22 PM
To: Laura Williamson <LWilliamson@hhs.gov>
Cc: Ann Church (BHS HQ) <Elizabeth.Campbell@hhs.gov>; Church, Ann M. (BHS HQ) <Ann.Church@hhs.gov>
Subject: RE: BHS-Advocates Meeting

Good Afternoon Laura,
My understanding is that this meeting is going to be rescheduled.
I have some items I need to follow up and I will be with you shortly to reschedule this meeting.
Very Respectfully,

Lexi

-----Original Appointment-----
From: Laura Williamson <LWilliamson@hhs.gov>
Sent: Monday, February 28, 2022 1:01 PM
To: Laura Williamson; Cam Elizabeth (BHS HQ); Jacqueline De Leon; Samantha Kelly; Samantha Mitrovich; Ryan Sabac; Sierra Watt; Brenda Wright
Cc: Lundberg, Alexandra (BHS HQ); Pamela Catalin; Lane, Travis; Robert Brundage
Subject: BHS-Advocates Meeting
When: Thursday, March 3, 2022, 2:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada)
Where: (b) (6)

Laura Williamson (she/her), Dennis is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

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From: [Lundborg, Alexandria \(IHS/HQ\)](#)
To: [Laura Williamson](#)
Cc: [Carr, Elizabeth \(IHS/HQ\)](#); [Church, Ann M. \(IHS/HQ\)](#)
Subject: RE: IHS-Advocates Meeting
Date: Thursday, March 3, 2022 2:21:41 PM

Good Afternoon Laura,

My understanding is that this meeting is going to be rescheduled.
I have some items I need to button up and I will be with you shortly to reschedule this meeting.

Very Respectfully,

Lexi

-----Original Appointment-----

From: Laura Williamson <lwilliamson@demoss.org>
Sent: Monday, February 28, 2022 3:03 PM
To: Laura Williamson; Carr, Elizabeth (IHS/HQ); Jacqueline De Leon; Samantha Kelty; Sandra Mitrovich; Ryan Seelau; Sierra Watt; Brenda Wright
Cc: Lundborg, Alexandria (IHS/HQ); Pamela Cataldo; Lane, Travis; Robert Brandon
Subject: IHS-Advocates Meeting
When: Thursday, March 3, 2022 2:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: (b) (6)

Laura Williamson (she/her), Demos is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting

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From: [Lundborg, Alexandria \(IHS/HQ\)](#)
To: [Laura Williamson](#)
Cc: [Jacqueline De Leon](#); [Samantha Kelty](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Lane, Travis](#); [Robert Brandon](#); [Brenda Wright](#); [Pamela Cataldo](#); [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: Reconnecting re: IHS & Voting Access EO
Date: Friday, February 25, 2022 4:08:19 PM
Attachments: [image001.png](#)

Good Afternoon,

Thank you, if you have any questions or concerns please feel free to reach out.

Very Respectfully,
Lexi

From: Laura Williamson <lwilliamson@demos.org>
Sent: Friday, February 25, 2022 3:59 PM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Cc: Jacqueline De Leon <JDeLeon@narf.org>; Samantha Kelty <Kelty@narf.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Ryan Seelau <Rseelau@NCAI.org>; Sierra Watt <swatt@ncai.org>; Lane, Travis <travis.lane@itcaonline.com>; Robert Brandon <rbrandon@fairelectionscenter.org>; Brenda Wright <bwright@demos.org>; Pamela Cataldo <pcataldo@demos.org>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Hi Lexi,

Thanks for this. We're conferring on availability and will circle back asap if enough folks can join on the 3rd. If not, we'll send some times that work for us the week of the 7th.

Thanks so much,

Laura

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Friday, February 25, 2022 3:31 PM
To: Laura Williamson <lwilliamson@demos.org>
Cc: Jacqueline De Leon <JDeLeon@narf.org>; Samantha Kelty <Kelty@narf.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Ryan Seelau <Rseelau@NCAI.org>; Sierra Watt <swatt@ncai.org>; Lane, Travis <travis.lane@itcaonline.com>; Robert Brandon <rbrandon@fairelectionscenter.org>; Brenda Wright <bwright@demos.org>; Pamela Cataldo <pcataldo@demos.org>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good Afternoon,

Apologies for the delay and thank you kindly for your patience.

I have Thursday, March 3 from 2:30-3:00 PM ET available.
Will this time work for you and your team?
If so I will send out a Zoom invite.

Very Respectfully,

Lexi

From: Laura Williamson <lwilliamson@demos.org>

Sent: Monday, February 14, 2022 3:17 PM

To: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>

Cc: Jacqueline De Leon <JDeLeon@narf.org>; Samantha Kelty <Kelty@narf.org>; Sandra Mitrovich <Smitrovich@NCAI.org>; Ryan Seelau <Rseelau@NCAI.org>; Sierra Watt <swatt@ncai.org>; Lane, Travis <travis.lane@itcaonline.com>; Robert Brandon <rbrandon@fairelectionscenter.org>; Brenda Wright <bwright@demos.org>; Pamela Cataldo <pcataldo@demos.org>

Subject: Reconnecting re: IHS & Voting Access EO

Hi Elizabeth,

Hope your new year has started out bright – hard to believe we’re already half way through February.

When we met in December, you shared that a team of folks within IHS, including likely a new lead, would be coming together first thing in the new year to begin working toward implementation of IHS' voter registration plans under the EO, and that you’re working toward a few materials & roll out deadlines in the coming months. We are eager to reconnect to hear what you all are thinking, to share our expertise as you plan, and to support you in materials creation, communication, etc. as you work toward those deadlines. On our end, we’re also working on the piece we talked about – a “how to” document on voter registration in the healthcare context, and pulling together a number of voter registration and education materials from our organizations that we hope will be helpful for you. Those aren’t ready to share yet but will be soon.

In the meantime, we’re interested in meeting again to compare notes and see how our group can support you and the team. Would you and whomever else makes sense from the IHS team available to meet with us the first week of March (week starting Feb 28th) or the following week?

We’re grateful for IHS' exciting plans and are looking forward to reconnecting!

Thank you,
Laura

--

Laura Williamson
Senior Policy Analyst

740 6th Street NW, Washington DC 20001
williamson@demoss.org | 202.864.2738

Pronouns: she, her, hers

Demoss
AN EQUAL SAY AND AN
EQUAL CHANCE FOR ALL

**MAKE A
DONATION!**

**WE'VE
MOVED!** NY: 80 BROAD STREET, 4TH FLOOR, NEW YORK, NY 10004
DC: 740 6TH STREET NW, 2ND FLOOR, WASHINGTON, DC 20001

From: [Laura Williamson](#)
To: [Lundborg, Alexandria \(IHS/HQ\)](#)
Cc: [Jacqueline De Leon](#); [Samantha Kelty](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Lane, Travis](#); [Robert Brandon](#); [Brenda Wright](#); [Pamela Cataldo](#); [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: Reconnecting re: IHS & Voting Access EO
Date: Friday, February 25, 2022 4:00:59 PM
Attachments: [image001.png](#)

Hi Lexi,

Thanks for this. We're conferring on availability and will circle back asap if enough folks can join on the 3rd. If not, we'll send some times that work for us the week of the 7th.

Thanks so much,

Laura

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Friday, February 25, 2022 3:31 PM
To: Laura Williamson <lwilliamson@demos.org>
Cc: Jacqueline De Leon <JDeLeon@narf.org>; Samantha Kelty <Kelty@narf.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Ryan Seelau <Rseelau@NCAI.org>; Sierra Watt <swatt@ncai.org>; Lane, Travis <travis.lane@itcaonline.com>; Robert Brandon <rbrandon@fairelectionscenter.org>; Brenda Wright <bwright@demos.org>; Pamela Cataldo <pcataldo@demos.org>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good Afternoon,

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If so I will send out a Zoom invite.

Very Respectfully,

Lexi

From: Laura Williamson <lwilliamson@demos.org>
Sent: Monday, February 14, 2022 3:17 PM
To: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Cc: Jacqueline De Leon <JDeLeon@narf.org>; Samantha Kelty <Kelty@narf.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Ryan Seelau <Rseelau@NCAI.org>; Sierra Watt <swatt@ncai.org>; Lane, Travis <travis.lane@itcaonline.com>; Robert Brandon <rbrandon@fairelectionscenter.org>; Brenda Wright <bwright@demos.org>; Pamela Cataldo <pcataldo@demos.org>
Subject: Reconnecting re: IHS & Voting Access EO

Hi Elizabeth,

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We're grateful for IHS' exciting plans and are looking forward to reconnecting!

Thank you,
Laura

--

Laura Williamson
Senior Policy Analyst
740 6th Street NW, Washington DC 20001
lwilliamson@demos.org | 202.864.2738

Pronouns: she, her, hers



**MAKE A
DONATION!**



From: [Lundborg, Alexandria \(IHS/HQ\)](#)
To: [Laura Williamson](#)
Cc: [Jacqueline De Leon](#); [Samantha Kelty](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Lane, Travis](#); [Robert Brandon](#); [Brenda Wright](#); [Pamela Cataldo](#); [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: Reconnecting re: IHS & Voting Access EO
Date: Friday, February 25, 2022 3:30:47 PM
Attachments: [image002.png](#)

Good Afternoon,

Apologies for the delay and thank you kindly for your patience.
I have Thursday, March 3 from 2:30-3:00 PM ET available.
Will this time work for you and your team?
If so I will send out a Zoom invite.

Very Respectfully,
Lexi

From: Laura Williamson <lwilliamson@demos.org>
Sent: Monday, February 14, 2022 3:17 PM
To: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Cc: Jacqueline De Leon <JDeLeon@narf.org>; Samantha Kelty <Kelty@narf.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Ryan Seelau <Rseelau@NCAI.org>; Sierra Watt <swatt@ncai.org>; Lane, Travis <travis.lane@itcaonline.com>; Robert Brandon <rbrandon@fairelectionscenter.org>; Brenda Wright <bwright@demos.org>; Pamela Cataldo <pcataldo@demos.org>
Subject: Reconnecting re: IHS & Voting Access EO

Hi Elizabeth,

Hope your new year has started out bright – hard to believe we’re already half way through February.

When we met in December, you shared that a team of folks within IHS, including likely a new lead, would be coming together first thing in the new year to begin working toward implementation of IHS' voter registration plans under the EO, and that you’re working toward a few materials & roll out deadlines in the coming months. We are eager to reconnect to hear what you all are thinking, to share our expertise as you plan, and to support you in materials creation, communication, etc. as you work toward those deadlines. On our end, we’re also working on the piece we talked about – a “how to” document on voter registration in the healthcare context, and pulling together a number of voter registration and education materials from our organizations that we hope will be helpful for you. Those aren’t ready to share yet but will be soon.

In the meantime, we’re interested in meeting again to compare notes and see how our group can support you and the team. Would you and whomever else makes sense from the IHS team available to meet with us the first week of March (week starting Feb 28th) or the following week?

We're grateful for IHS' exciting plans and are looking forward to reconnecting!

Thank you,
Laura

--

Laura Williamson
Senior Policy Analyst
740 6th Street NW, Washington DC 20001
williamson@demoss.org | 202.864.2738

Pronouns: she, her, hers



From: [Laura Williamson](#)
To: [Lundborg, Alexandria \(IHS/HQ\)](#); [Carr, Elizabeth \(IHS/HQ\)](#); [Turk, Denise M. \(IHS/HQ\)](#)
Cc: [Brenda Wright](#); [Shruti Banerjee](#)
Subject: RE: Reconnecting re: IHS & Voting Access EO
Date: Wednesday, November 10, 2021 9:55:37 AM
Attachments: [image001.png](#)

Thank you, Lexi! Can you please include the following folks on the email? I'm not sure they'll all join, but so we all have the details.

Jacqueline De Leon JDeLeon@narf.org; Samantha Kelty Kelty@narf.org; Matthew Campbell mcampbell@narf.org; Saundra Mitrovich Smitrovich@NCAI.org; Ryan Seelau Rseelau@NCAI.org; Esther Labrado elabrado@NCAI.org; Travis Lane travis.lane@itcaonline.com; Robert Brandon rbrandon@fairelectionscenter.org; Brenda Wright bwright@demos.org; Shruti Banerjee SBanerjee@demos.org; Pamela Cataldo pcataldo@demos.org

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Wednesday, November 10, 2021 9:06 AM
To: Laura Williamson <lwilliamson@demos.org>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good Morning,

I will send out a Zoom Link today.

Very Respectfully,

Lexi

From: Laura Williamson <lwilliamson@demos.org>
Sent: Wednesday, November 10, 2021 7:45 AM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good morning Lexi,

The group can do the Tues 11/16 3p time. Will you send a cal invite & link, or would you like us to?

Thanks – we're looking forward to connecting then!

Laura

From: Laura Williamson
Sent: Tuesday, November 9, 2021 4:30 PM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Thank you, Lexi. I'm checking with the other groups and will circle back asap on which time works best. Stay tuned. – Laura

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Tuesday, November 9, 2021 4:21 PM
To: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Laura Williamson <williamson@demos.org>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good Afternoon All,

Apologies for the delay, Ms. Carr has the following times available:

- Tuesday, November 16; 3:00-3:30 PM ET
- Thursday, November 18; 4:30-5:00 PM ET
- Monday, November 22; 1:00-1:30 PM ET

If you have any questions or concerns, please feel free to contact.

Very Respectfully,

Lexi

From: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Sent: Tuesday, November 9, 2021 10:53 AM
To: Laura Williamson <williamson@demos.org>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good morning,

Yes, absolutely! Adding Lexi here to help with scheduling.

Thank you,

Liz

From: Laura Williamson <lwilliamson@demos.org>
Sent: Tuesday, November 9, 2021 9:21 AM
To: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: Reconnecting re: IHS & Voting Access EO

Hi Elizabeth,

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Do you have time to meet with us in the next two weeks? Or, if there's someone else we should meet with on your team, could you kindly direct us to them, please?

Thank you,
Laura

--

Laura Williamson
Senior Policy Analyst
740 6th Street NW, Washington DC 20001
lwilliamson@demos.org | 202.864.2738

Pronouns: she, her, hers



**MAKE A
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From: [Lundborg, Alexandria \(IHS/HQ\)](#)
To: [Laura Williamson](#); [Carr, Elizabeth \(IHS/HQ\)](#); [Turk, Denise M. \(IHS/HQ\)](#)
Cc: [Brenda Wright](#); [Shruti Banerjee](#)
Subject: RE: Reconnecting re: IHS & Voting Access EO
Date: Wednesday, November 10, 2021 9:05:48 AM
Attachments: [image001.png](#)

Good Morning,

I will send out a Zoom Link today.

Very Respectfully,
Lexi

From: Laura Williamson <lwilliamson@demos.org>
Sent: Wednesday, November 10, 2021 7:45 AM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good morning Lexi,

The group can do the Tues 11/16 3p time. Will you send a cal invite & link, or would you like us to?

Thanks – we’re looking forward to connecting then!

Laura

From: Laura Williamson
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To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: RE: Reconnecting re: IHS & Voting Access EO

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From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Tuesday, November 9, 2021 4:21 PM
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Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good Afternoon All,

Apologies for the delay, Ms. Carr has the following times available:

- Tuesday, November 16; 3:00-3:30 PM ET
- Thursday, November 18; 4:30-5:00 PM ET
- Monday, November 22; 1:00-1:30 PM ET

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Very Respectfully,

Lexi

From: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Sent: Tuesday, November 9, 2021 10:53 AM
To: Laura Williamson <lwilliamson@demos.org>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good morning,

Yes, absolutely! Adding Lexi here to help with scheduling.

Thank you,

Liz

From: Laura Williamson <lwilliamson@demos.org>
Sent: Tuesday, November 9, 2021 9:21 AM
To: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: Reconnecting re: IHS & Voting Access EO

Hi Elizabeth,

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Do you have time to meet with us in the next two weeks? Or, if there's someone else we should meet with on your team, could you kindly direct us to them, please?

Thank you,

Laura

--

Laura Williamson

Senior Policy Analyst

740 6th Street NW, Washington DC 20001

williamson@demoss.org | 202.864.2738

Pronouns: she, her, hers



**MAKE A
DONATION!**



From: [Laura Williamson](#)
To: [Lundborg, Alexandria \(IHS/HQ\)](#); [Carr, Elizabeth \(IHS/HQ\)](#); [Turk, Denise M. \(IHS/HQ\)](#)
Cc: [Brenda Wright](#); [Shruti Banerjee](#)
Subject: RE: Reconnecting re: IHS & Voting Access EO
Date: Wednesday, November 10, 2021 7:45:34 AM
Attachments: [image001.png](#)

Good morning Lexi,

The group can do the Tues 11/16 3p time. Will you send a cal invite & link, or would you like us to?

Thanks – we’re looking forward to connecting then!

Laura

From: Laura Williamson
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Subject: RE: Reconnecting re: IHS & Voting Access EO

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Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: RE: Reconnecting re: IHS & Voting Access EO

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Lexi

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Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good morning,

Yes, absolutely! Adding Lexi here to help with scheduling.

Thank you,

Liz

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Thank you,
Laura

--

Laura Williamson
Senior Policy Analyst
740 6th Street NW, Washington DC 20001
lwilliamson@demos.org | 202.864.2738

Pronouns: she, her, hers



**MAKE A
DONATION!**

**WE'VE
MOVED!** NY: 80 BROAD STREET, 4TH FLOOR, NEW YORK, NY 10004
DC: 740 6TH STREET NW, 2ND FLOOR, WASHINGTON, DC 20001

From: [Laura Williamson](#)
To: [Lundborg, Alexandria \(IHS/HQ\)](#); [Carr, Elizabeth \(IHS/HQ\)](#); [Turk, Denise M. \(IHS/HQ\)](#)
Cc: [Brenda Wright](#); [Shruti Banerjee](#)
Subject: RE: Reconnecting re: IHS & Voting Access EO
Date: Tuesday, November 9, 2021 4:30:58 PM
Attachments: [image001.png](#)

Thank you, Lexi. I'm checking with the other groups and will circle back asap on which time works best. Stay tuned. – Laura

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Tuesday, November 9, 2021 4:21 PM
To: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Laura Williamson <lwilliamson@demos.org>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
Subject: RE: Reconnecting re: IHS & Voting Access EO

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Lexi

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Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good morning,

Yes, absolutely! Adding Lexi here to help with scheduling.

Thank you,

Liz

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To: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>
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Thank you,
Laura

--

Laura Williamson
Senior Policy Analyst
740 6th Street NW, Washington DC 20001
lwilliamson@demos.org | 202.864.2738

Pronouns: she, her, hers



**MAKE A
DONATION!**



From: [Lundborg, Alexandria \(IHS/HQ\)](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Laura Williamson](#); [Turk, Denise M. \(IHS/HQ\)](#)
Cc: [Brenda Wright](#); [Shruti Banerjee](#)
Subject: RE: Reconnecting re: IHS & Voting Access EO
Date: Tuesday, November 9, 2021 4:20:45 PM
Attachments: [image001.png](#)

Good Afternoon All,

Apologies for the delay, Ms. Carr has the following times available:

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Lexi

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To: Laura Williamson <lwilliamson@demos.org>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

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Thank you,
Laura

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Laura Williamson
Senior Policy Analyst
740 6th Street NW, Washington DC 20001
lwilliamson@demoss.org | 202.864.2738

Pronouns: she, her, hers



From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Turk, Denise M. \(IHS/HQ\)](#)
Cc: [Brenda Wright](#); [Shruti Banerjee](#); [Lundborg, Alexandria \(IHS/HQ\)](#)
Subject: RE: Reconnecting re: IHS & Voting Access EO
Date: Tuesday, November 9, 2021 11:06:33 AM
Attachments: [image001.png](#)

Great, thank you Liz. And hi Lexi – if you send a handful of times that work on your end, we will go to the groups and nail one down. Looking forward to reconnecting!

From: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Sent: Tuesday, November 9, 2021 10:53 AM
To: Laura Williamson <lwilliamson@demos.org>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
Cc: Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good morning,

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Thank you,

Liz

From: Laura Williamson <lwilliamson@demos.org>
Sent: Tuesday, November 9, 2021 9:21 AM
To: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Turk, Denise M. (IHS/HQ) <Denise.Turk@ihs.gov>
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Thank you,
Laura

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Laura Williamson
Senior Policy Analyst
740 6th Street NW, Washington DC 20001
lwilliamson@demos.org | 202.864.2738

Pronouns: she, her, hers



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NY: 80 BROAD STREET, 4TH FLOOR, NEW YORK, NY 10004
DC: 740 6TH STREET NW, 2ND FLOOR, WASHINGTON, DC 20001

From: [Laura Williamson](#)
To: [Lundborg, Alexandria \(IHS/HQ\)](#)
Cc: [Jacqueline De Leon](#); [Samantha Kelty](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Lane, Travis](#); [Robert Brandon](#); [Brenda Wright](#); [Pamela Cataldo](#); [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: Reconnecting re: IHS & Voting Access EO
Date: Monday, February 28, 2022 3:00:20 PM
Attachments: [image001.png](#)

Hi Lexi,

We're good to go for this Thursday Mar 3rd 230-3p. We're looking forward to connecting then. I'll circulate a cal invite and zoom now – is there anyone from IHS I should include besides Elizabeth? Thank you.

Forward,
Laura

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Friday, February 25, 2022 4:08 PM
To: Laura Williamson <lwilliamson@demos.org>
Cc: Jacqueline De Leon <JDeLeon@narf.org>; Samantha Kelty <Kelty@narf.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Ryan Seelau <Rseelau@NCAI.org>; Sierra Watt <swatt@ncai.org>; Lane, Travis <travis.lane@itcaonline.com>; Robert Brandon <rbrandon@fairelectionscenter.org>; Brenda Wright <bwright@demos.org>; Pamela Cataldo <pcataldo@demos.org>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good Afternoon,

Thank you, if you have any questions or concerns please feel free to reach out.

Very Respectfully,

Lexi

From: Laura Williamson <lwilliamson@demos.org>
Sent: Friday, February 25, 2022 3:59 PM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Cc: Jacqueline De Leon <JDeLeon@narf.org>; Samantha Kelty <Kelty@narf.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Ryan Seelau <Rseelau@NCAI.org>; Sierra Watt <swatt@ncai.org>; Lane, Travis <travis.lane@itcaonline.com>; Robert Brandon <rbrandon@fairelectionscenter.org>; Brenda Wright <bwright@demos.org>; Pamela Cataldo <pcataldo@demos.org>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Hi Lexi,

Thanks for this. We're conferring on availability and will circle back asap if enough folks can join on the 3rd. If not, we'll send some times that work for us the week of the 7th.

Thanks so much,

Laura

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Friday, February 25, 2022 3:31 PM
To: Laura Williamson <lwilliamson@demos.org>
Cc: Jacqueline De Leon <JDeLeon@narf.org>; Samantha Kelty <Kelty@narf.org>; Sandra Mitrovich <Smitrovich@NCAI.org>; Ryan Seelau <Rseelau@NCAI.org>; Sierra Watt <swatt@ncai.org>; Lane, Travis <travis.lane@itcaonline.com>; Robert Brandon <rbrandon@fairelectionscenter.org>; Brenda Wright <bwright@demos.org>; Pamela Cataldo <pcataldo@demos.org>; Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: Reconnecting re: IHS & Voting Access EO

Good Afternoon,

Apologies for the delay and thank you kindly for your patience.
I have Thursday, March 3 from 2:30-3:00 PM ET available.
Will this time work for you and your team?
If so I will send out a Zoom invite.

Very Respectfully,

Lexi

From: Laura Williamson <lwilliamson@demos.org>
Sent: Monday, February 14, 2022 3:17 PM
To: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>; Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Cc: Jacqueline De Leon <JDeLeon@narf.org>; Samantha Kelty <Kelty@narf.org>; Sandra Mitrovich <Smitrovich@NCAI.org>; Ryan Seelau <Rseelau@NCAI.org>; Sierra Watt <swatt@ncai.org>; Lane, Travis <travis.lane@itcaonline.com>; Robert Brandon <rbrandon@fairelectionscenter.org>; Brenda Wright <bwright@demos.org>; Pamela Cataldo <pcataldo@demos.org>
Subject: Reconnecting re: IHS & Voting Access EO

Hi Elizabeth,

Hope your new year has started out bright – hard to believe we're already half way through February.

When we met in December, you shared that a team of folks within IHS, including likely a new lead, would be coming together first thing in the new year to begin working toward implementation of

IHS' voter registration plans under the EO, and that you're working toward a few materials & roll out deadlines in the coming months. We are eager to reconnect to hear what you all are thinking, to share our expertise as you plan, and to support you in materials creation, communication, etc. as you work toward those deadlines. On our end, we're also working on the piece we talked about – a “how to” document on voter registration in the healthcare context, and pulling together a number of voter registration and education materials from our organizations that we hope will be helpful for you. Those aren't ready to share yet but will be soon.

In the meantime, we're interested in meeting again to compare notes and see how our group can support you and the team. Would you and whomever else makes sense from the IHS team available to meet with us the first week of March (week starting Feb 28th) or the following week?

We're grateful for IHS' exciting plans and are looking forward to reconnecting!

Thank you,
Laura

--

Laura Williamson
Senior Policy Analyst
740 6th Street NW, Washington DC 20001
lwilliamson@demos.org | 202.864.2738

Pronouns: she, her, hers



**MAKE A
DONATION!**



From: [Laura Williamson](#)
To: [Lundborg, Alexandria \(IHS/HQ\)](#); [Jacqueline De Leon](#); [Brenda Wright](#); [Shruti Banerjee](#); [Samantha Kelty](#); [Ryan Seelau](#); [Saundra Mitrovich](#); [Lane, Travis](#); rbrandon@fairelectionscenter.org; [Pamela Cataldo](#); [Matthew Campbell Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: RESCHEDULED: IHS & Voting Access EO
Date: Wednesday, December 1, 2021 10:53:12 AM

Hi Lexi,

The group can do Tues Dec 7 at 2p.

Thanks,
Laura

From: Laura Williamson
Sent: Tuesday, November 30, 2021 2:26 PM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Jacqueline De Leon <JDeLeon@narf.org>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Samantha Kelty <Kelty@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Pamela Cataldo <pcataldo@demos.org>; Matthew Campbell <mcampbell@narf.org>
Cc: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: RESCHEDULED: IHS & Voting Access EO

Thanks, Lexi. We'll confer on the dates and circle back.

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Tuesday, November 30, 2021 2:24 PM
To: Laura Williamson <lwilliamson@demos.org>; Jacqueline De Leon <JDeLeon@narf.org>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Samantha Kelty <Kelty@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Pamela Cataldo <pcataldo@demos.org>; Matthew Campbell <mcampbell@narf.org>
Cc: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RESCHEDULED: IHS & Voting Access EO
Importance: High

Good Afternoon All,

Apologies, this meeting is going to be rescheduled to a different day.
I have the following dates and times available:

- Thursday, December 2; 1:00-1:30 PM ET
- Monday, December 6; 11:00-11:30 AM ET or 2:00-2:30 PM ET
- Tuesday, December 7; 11:00-11:30 AM ET or 2:00-2:30 PM ET

Please let me know if any of these dates and times work for you.
Thank you kindly for your time and understanding.

Very Respectfully,

Lexi

-----Original Appointment-----

From: Lundborg, Alexandria (IHS/HQ) **On Behalf Of** Carr, Elizabeth (IHS/HQ)

Sent: Wednesday, November 17, 2021 5:55 PM

To: Carr, Elizabeth (IHS/HQ); Laura Williamson; Jacqueline De Leon; Brenda Wright; Shruti Banerjee; Samantha Kelty; Ryan Seelau; Saundra Mitrovich; Lane, Travis; rbrandon@fairelectionscenter.org; Pamela Cataldo; Matthew Campbell

Subject: IHS & Voting Access EO

When: Tuesday, November 30, 2021 2:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Zoom

Join ZoomGov Meeting

(b) (6)

Meeting ID: (b) (6)

Passcode: (b) (6)

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+(b) (6) US (San Jose)

+(b) (6) US (San Jose)

Dial by your location

+(b) (6) US (San Jose)

+(b) (6) US (San Jose)

+(b) (6) US

+(b) (6) US (New York)

(b) (6) US Toll-free

Meeting ID: (b) (6)

Find your local number: (b) (6)

From: [Laura Williamson](#)
To: [Lundborg, Alexandria \(IHS/HQ\)](#); [Jacqueline De Leon](#); [Brenda Wright](#); [Shruti Banerjee](#); [Samantha Kelty](#); [Ryan Seelau](#); [Saundra Mitrovich](#); [Lane, Travis](#); rbrandon@fairelectionscenter.org; [Pamela Cataldo](#); [Matthew Campbell Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: RESCHEDULED: IHS & Voting Access EO
Date: Tuesday, November 30, 2021 2:27:09 PM

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From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>
Sent: Tuesday, November 30, 2021 2:24 PM
To: Laura Williamson <lwilliamson@demos.org>; Jacqueline De Leon <JDeLeon@narf.org>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Samantha Kelty <Kelty@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Pamela Cataldo <pcataldo@demos.org>; Matthew Campbell <mcampbell@narf.org>
Cc: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RESCHEDULED: IHS & Voting Access EO
Importance: High

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- Monday, December 6; 11:00-11:30 AM ET or 2:00-2:30 PM ET
- Tuesday, December 7; 11:00-11:30 AM ET or 2:00-2:30 PM ET

Please let me know if any of these dates and times work for you. Thank you kindly for your time and understanding.

Very Respectfully,

Lexi

-----Original Appointment-----

From: Lundborg, Alexandria (IHS/HQ) **On Behalf Of** Carr, Elizabeth (IHS/HQ)
Sent: Wednesday, November 17, 2021 5:55 PM
To: Carr, Elizabeth (IHS/HQ); Laura Williamson; Jacqueline De Leon; Brenda Wright; Shruti Banerjee; Samantha Kelty; Ryan Seelau; Saundra Mitrovich; Lane, Travis; rbrandon@fairelectionscenter.org; Pamela Cataldo; Matthew Campbell
Subject: IHS & Voting Access EO
When: Tuesday, November 30, 2021 2:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Zoom

Join ZoomGov Meeting

(b) (6)

Meeting ID: (b) (6)

Passcode: (b) (6)

One tap mobile

+(b) (6) US (San Jose)

+(b) (6) US (San Jose)

Dial by your location

+(b) (6) US (San Jose)

+(b) (6) US (San Jose)

+(b) (6) US

+(b) (6) US (New York)

(b) (6) US Toll-free

Meeting ID: (b) (6)

Find your local number: (b) (6)

From: [Lundborg, Alexandria \(IHS/HQ\)](#)
To: [Laura Williamson](#); [Jacqueline De Leon](#); [Brenda Wright](#); [Shruti Banerjee](#); [Samantha Kelty](#); [Ryan Seelau](#); [Saundra Mitrovich](#); [Lane, Travis](#); rbrandon@fairelectionscenter.org; [Pamela Cataldo](#); [Matthew Campbell Carr, Elizabeth \(IHS/HQ\)](#)
Cc: [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RE: RESCHEDULED: IHS & Voting Access EO
Date: Wednesday, December 1, 2021 10:55:51 AM

Good Morning All,

Thank you kindly, I will get the meeting invite sent out ASAP.

Very Respectfully,
Lexi

From: Laura Williamson <lwilliamson@demos.org>
Sent: Wednesday, December 1, 2021 10:52 AM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Jacqueline De Leon <JDeLeon@narf.org>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Samantha Kelty <Kelty@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Pamela Cataldo <pcataldo@demos.org>; Matthew Campbell <mcampbell@narf.org>
Cc: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: RESCHEDULED: IHS & Voting Access EO

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The group can do Tues Dec 7 at 2p.

Thanks,
Laura

From: Laura Williamson
Sent: Tuesday, November 30, 2021 2:26 PM
To: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>; Jacqueline De Leon <JDeLeon@narf.org>; Brenda Wright <bwright@demos.org>; Shruti Banerjee <SBanerjee@demos.org>; Samantha Kelty <Kelty@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Saundra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Pamela Cataldo <pcataldo@demos.org>; Matthew Campbell <mcampbell@narf.org>
Cc: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>
Subject: RE: RESCHEDULED: IHS & Voting Access EO

Thanks, Lexi. We'll confer on the dates and circle back.

From: Lundborg, Alexandria (IHS/HQ) <Alexandria.Lundborg@ihs.gov>

Sent: Tuesday, November 30, 2021 2:24 PM

To: Laura Williamson <lwilliamson@demoss.org>; Jacqueline De Leon <JDeLeon@narf.org>; Brenda Wright <bwright@demoss.org>; Shruti Banerjee <SBanerjee@demoss.org>; Samantha Kelty <Kelty@narf.org>; Ryan Seelau <Rseelau@NCAI.org>; Sandra Mitrovich <Smitrovich@NCAI.org>; Lane, Travis <travis.lane@itcaonline.com>; rbrandon@fairelectionscenter.org; Pamela Cataldo <pcataldo@demoss.org>; Matthew Campbell <mcampbell@narf.org>

Cc: Carr, Elizabeth (IHS/HQ) <Elizabeth.Carr@ihs.gov>

Subject: RESCHEDULED: IHS & Voting Access EO

Importance: High

Good Afternoon All,

Apologies, this meeting is going to be rescheduled to a different day. I have the following dates and times available:

- Thursday, December 2; 1:00-1:30 PM ET
- Monday, December 6; 11:00-11:30 AM ET or 2:00-2:30 PM ET
- Tuesday, December 7; 11:00-11:30 AM ET or 2:00-2:30 PM ET

Please let me know if any of these dates and times work for you. Thank you kindly for your time and understanding.

Very Respectfully,

Lexi

-----Original Appointment-----

From: Lundborg, Alexandria (IHS/HQ) **On Behalf Of** Carr, Elizabeth (IHS/HQ)

Sent: Wednesday, November 17, 2021 5:55 PM

To: Carr, Elizabeth (IHS/HQ); Laura Williamson; Jacqueline De Leon; Brenda Wright; Shruti Banerjee; Samantha Kelty; Ryan Seelau; Sandra Mitrovich; Lane, Travis; rbrandon@fairelectionscenter.org; Pamela Cataldo; Matthew Campbell

Subject: IHS & Voting Access EO

When: Tuesday, November 30, 2021 2:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Zoom

Join ZoomGov Meeting

(b) (6)

Meeting ID: (b) (6)

Passcode: (b) (6)

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+(b) (6) US (San Jose)

Dial by your location

+(b) (6) [redacted] US (San Jose)

+(b) (6) [redacted] US (San Jose)

+(b) (6) [redacted] US

+(b) (6) [redacted] US (New York)

(b) (6) [redacted] US Toll-free

Meeting ID: (b) (6) [redacted]

Find your local number: (b) (6) [redacted]

From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Turk, Denise M. \(IHS/HQ\)](#)
Cc: [Brenda Wright](#); [Shruti Banerjee](#)
Subject: Reconnecting re: IHS & Voting Access EO
Date: Tuesday, November 9, 2021 9:22:17 AM
Attachments: [image001.png](#)

Hi Elizabeth,

Hope you are doing well. Thanks for connecting a few months ago, and for IHS' commitments in the fact sheet to offering voter registration to its clients.

We'd love to reconnect soon to learn more about your plans, follow up on the many good ideas we discussed in the meeting, and to see how our group can support you in their continued development and implementation. As a reminder, the group is Demos, National Congress of American Indians, Native American Rights Fund, the Inter Tribal Council of Arizona, and the Fair Elections Center. We're grateful for IHS' commitments to date, and we're eager to continue our conversation.

Do you have time to meet with us in the next two weeks? Or, if there's someone else we should meet with on your team, could you kindly direct us to them, please?

Thank you,
Laura

--

Laura Williamson
Senior Policy Analyst
740 6th Street NW, Washington DC 20001
llwilliamson@demos.org | 202.864.2738

Pronouns: she, her, hers



**MAKE A
DONATION!**

**WE'VE
MOVED!**

NY: 80 BROAD STREET, 4TH FLOOR, NEW YORK, NY 10004
DC: 740 6TH STREET NW, 2ND FLOOR, WASHINGTON, DC 20001

From: [Laura Williamson](#)
To: [Carr, Elizabeth \(IHS/HO\)](#); [Lundborg, Alexandria \(IHS/HO\)](#)
Cc: [Jacqueline De Leon](#); [Samantha Kelty](#); [Saundra Mitrovich](#); [Ryan Seelau](#); [Sierra Watt](#); [Lane, Travis](#); [Robert Brandon](#); [Brenda Wright](#); [Pamela Cataldo](#)
Subject: Reconnecting re: IHS & Voting Access EO
Date: Monday, February 14, 2022 3:18:09 PM
Attachments: [image001.png](#)

Hi Elizabeth,

Hope your new year has started out bright – hard to believe we’re already half way through February.

When we met in December, you shared that a team of folks within IHS, including likely a new lead, would be coming together first thing in the new year to begin working toward implementation of IHS' voter registration plans under the EO, and that you’re working toward a few materials & roll out deadlines in the coming months. We are eager to reconnect to hear what you all are thinking, to share our expertise as you plan, and to support you in materials creation, communication, etc. as you work toward those deadlines. On our end, we’re also working on the piece we talked about – a “how to” document on voter registration in the healthcare context, and pulling together a number of voter registration and education materials from our organizations that we hope will be helpful for you. Those aren’t ready to share yet but will be soon.

In the meantime, we’re interested in meeting again to compare notes and see how our group can support you and the team. Would you and whomever else makes sense from the IHS team available to meet with us the first week of March (week starting Feb 28th) or the following week?

We’re grateful for IHS' exciting plans and are looking forward to reconnecting!

Thank you,
Laura

--

Laura Williamson
Senior Policy Analyst
740 6th Street NW, Washington DC 20001
lwilliamson@demos.org | 202.864.2738

Pronouns: she, her, hers



**MAKE A
DONATION!**

**WE'VE
MOVED!**

NY: 80 BROAD STREET, 4TH FLOOR, NEW YORK, NY 10004
DC: 740 6TH STREET NW, 2ND FLOOR, WASHINGTON, DC 20001

From: [Ryan Seelau](#)
To: [Carr, Elizabeth \(IHS/HQ\)](#); [Church, Ann M. \(IHS/HQ\)](#)
Cc: [Brenda Wright](#); [Laura Williamson](#); [Jacqueline De Leon](#); [Allison Neswood](#); [Ashley Tjhung](#); [Lane, Travis](#); [Saundra Mitrovich](#)
Subject: Reconnecting with IHS on Voting Access
Date: Monday, September 19, 2022 1:03:19 PM

Hello Ann and Elizabeth,

I am writing to you on behalf of the coalition of organizations working to assist in the implementation of President Biden’s Executive Order on Promoting Access to Voting in Indian Country.

Since the Executive Order was signed, we have been grateful for the time you have made yourselves available to discuss the Executive Order as well as IHS’s efforts to implement it, and we would like to continue those conversations. It has been several months since we last spoke and we thought it would be good to reconnect and update each other on what has been happening and to see if there is anything we can do to assist IHS moving forward.

If you are amenable to having another meeting, please let us know some dates/times that might work for you. Alternatively, if it is easier, we can coordinate among ourselves first and circulate some options for you to consider.

We are very eager to continue doing what we can to help more Native people access the vote and, to that end, we are very excited to continue our conversation with you all. Hopefully, we can find a time that works for everyone and continue to make progress on this important issue.

As always, if you have any questions for us or if there is anything we can do to assist in the meantime, please don’t hesitate to reach out.

Respectfully,
Ryan Seelau

--

Ryan Seelau

Policy Lead,

Legal & Governance

202.276.8054

National Congress of American Indians
Embassy of Tribal Nations

1516 P St NW, Washington, DC 20005

www.ncai.org



From: [Lundborg, Alexandria \(IHS/HQ\)](#)
To: [Laura Williamson](#); [Jacqueline De Leon](#); [Brenda Wright](#); [Shruti Banerjee](#); [Samantha Kelty](#); [Ryan Seelau](#); [Saundra Mitrovich](#); [Lane, Travis](#); rbrandon@fairelectionscenter.org; [Pamela Cataldo](#); [Matthew Campbell](#)
Cc: [Carr, Elizabeth \(IHS/HQ\)](#)
Subject: RESCHEDULED: IHS & Voting Access EO
Date: Tuesday, November 30, 2021 2:24:29 PM
Importance: High

Good Afternoon All,

Apologies, this meeting is going to be rescheduled to a different day.
I have the following dates and times available:

- Thursday, December 2; 1:00-1:30 PM ET
- Monday, December 6; 11:00-11:30 AM ET or 2:00-2:30 PM ET
- Tuesday, December 7; 11:00-11:30 AM ET or 2:00-2:30 PM ET

Please let me know if any of these dates and times work for you.
Thank you kindly for your time and understanding.

Very Respectfully,
Lexi

-----Original Appointment-----

From: Lundborg, Alexandria (IHS/HQ) **On Behalf Of** Carr, Elizabeth (IHS/HQ)

Sent: Wednesday, November 17, 2021 5:55 PM

To: Carr, Elizabeth (IHS/HQ); Laura Williamson; Jacqueline De Leon; Brenda Wright; Shruti Banerjee; Samantha Kelty; Ryan Seelau; Saundra Mitrovich; Lane, Travis; rbrandon@fairelectionscenter.org; Pamela Cataldo; Matthew Campbell

Subject: IHS & Voting Access EO

When: Tuesday, November 30, 2021 2:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Zoom

Join ZoomGov Meeting

(b) (6)

Meeting ID: (b) (6)

Passcode: (b) (6)

One tap mobile

+(b) (6) US (San Jose)

+(b) (6) US (San Jose)

Dial by your location

+(b) (6) US (San Jose)

+(b) (6) US (San Jose)

+(b) (6) US

+(b) (6) US (New York)

(b) (6) US Toll-free

Meeting ID: (b) (6)

Find your local number: (b) (6)

From: [Brenda Wright](#)
To: [Carr, Elizabeth \(IHS/HO\)](#); [Church, Ann M. \(IHS/HO\)](#)
Cc: [Saundra Mitrovich](#); [Ryan Seelau \(Rseelau@NCAI.org\)](mailto:Ryan.Seelau@NCAI.org); [Jacqueline De Leon](#); [Samantha Kelty](#); [Lane, Travis](#); [Sierra Watt](#); [Laura Williamson](#)
Subject: tentative agenda
Date: Thursday, April 28, 2022 11:50:21 AM
Attachments: [image001.png](#)

Hi Elizabeth and Ann,

We're looking forward to our meeting today at 5:00 ET! Thought we would share a tentative agenda, although of course we're open to discuss whatever makes sense on your end.

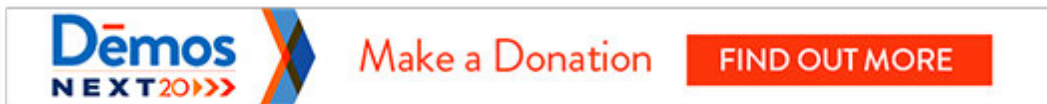
1. Welcome and Intros
2. IHS current plans/developments since we last spoke
3. Talk through our best practices document / ideas
4. Possibilities for designation pilots
5. Funding
6. Other/next steps

Thanks much!

Brenda Wright
Senior Advisor, Legal Strategies
www.demos.org

-

Office: 1 (212) 633-1405
she/her/hers



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